Introduction:

LEA: Palo Alto Unified School District Contact (Name, Title, Email, Phone Number): Dr. Glenn McGee, Superintendent, superintendent@pausd.org, LCAP Year: 2015-16

Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process	Impact on LCAP
Education Services team begin planning in October and continued meeting monthly. February 18th an email was sent to community and staff inviting them to the LCAP presentation.	Publicly launched the LCAP for community involvement
Timeline of upcoming events include: March 5th Community Meeting. April 30th Follow up Community Meeting, June 9th, Public Hearing, Board Discussion, June 23rd Board Action Item	Increased awareness of the LCAP and promoted outreach for parent involvement through principal communication with the School Site Councils
Invited representatives from existing committees that advocate on behalf of all	Ensuring representation of all stakeholder groups and student subgroups that

significant subgroups in our community to participate in the LCAP Advisory Group, including:

Speak (Special Education Parent Advisory Group)

PASS (Parent Advocates for Student Success)

SEAN (Student Equity Action Network)

DELAC (District English Language Advisory Committee)

DAC (District Advisory Committee)

PTA (Parent Teacher Association)

Voluntary Transfer Parent Group

We Can Do Better Palo Alto

Chines Parent Advocacy Group

PAMA (Palo Alto Management Association)

PAEA (Palo Alto Educator's Association)

CSEA (California School Employee Association)

Community Member at Large: Community members not affiliated with a group, can attend as a community member at large.

Created a web presence on our existing district website to create awareness of the LCAP process throughout the community and share progress (http://pausd.org/community/LCAP/index.shtml)

Educational Services meetings begin in October and continued monthly to plan the first LCAP Advisory Meeting to be held on March 5th. LCAP Boards were generated for each state priority area.

Consult with stakeholders through Strategic Plan/LCAP/WASC Survey (3/3-3/30). English and Spanish surveys available for parents.

LCAP Advisory Group meeting on 4/30/15 at the district office. Offered an overview of the LCAP process and an opportunity to provide feedback on the eight state priority areas.

A dedicated email for LCAP@pausd.org has been in place and is monitored for feedback.

Aggregated all of the feedback from the LCAP Advisory Meeting for Superintendent's written response in each of the 8 state priority areas.

are reflected in the goals of the LCAP.

Broadening awareness of the LCAP process and establishing a "homebase" for all LCAP communication, information and results.

Helps leaders in our district collaborate on a common direction for the focus of the LCAP goals and actions, and raises deeper understanding across the department to maintain a consistent message around the purpose of the LCAP.

Solicit input on LCAP from parents, students, teachers, administrators and classified staff.

Provided stakeholders an opportunity to review the 8 state priority areas and our data related to the 8 state priority areas. Written feedback in each of the 8 state priority areas was collected.

Offered an alternative method for soliciting input to the LCAP process.

Ensured that the LCAP process is communicated throughout the district, and to all departments from top leadership.

Ensured that the LCAP Overview and opportunity for input on the 8 state $\,$

Planning meetings were scheduled with the Educational Services department to draft the first LCAP, including goals, progress indicators, actions, expenditures and financial commitments.

Shared first draft of the LCAP for Year 1 Goals, Actions and Expenditures with the site principals for our seventeen sites at the PK12 principals' meeting on May 12th

Public Hearing and Discussion scheduled for June 9th on the same night as the LEA Budget.

June 23rd is scheduled to be on the Board for action.

priority areas was offered at least two additional times.

Provided an opportunity for district staff to align the LCAP with our current Strategic Plan and to identify how our current categorical funding will be realigned with LCFF.

Provided an opportunity to share the LCAP process and ongoing work at the district level with the site leadership team.

Provide a forum to receive input on the first draft of the LCAP from our key stakeholders representing the LCFF student subgroups and bargaining units. Provided an opportunity for our Board members to become familiar with the first draft of the LCAP plan to provide feedback about the process.

Finalize the process of approving the LCAP.

Annual Update:

Throughout the year, the Educational Services department met about LCAP priorities, measures and changes for the current and following year. The department reviewed all goals and metrics of the 14-15 plan, and mapped out what had actually moved forward and how the LCFF funding affected the outcomes. All meetings with the community received positive feedback on continuing current services with English Language Learners. The LCAP meeting on April 30th had a DELAC representative from each of the 18 sites attend the presentation. The follow up meeting in May had five Gunn High School English Learner students attend. The students were charged with bringing back information to their English Learner Classes about the services offered at the district level. Principal and administrative feedback focused on expanding reading specialist, or coaching for sites. The parent and community input however, focused on expanding parent outreach to families who spoke a different language and providing opportunities for families to understand how the PAUSD system worked.

The Educational Services department reviewed goals and collected data through department meetings. Through a review of foster youth and McKinney Vento files, it was determined that each group has a combined total of 30 students (about 16 families). Current services include an induction interview

Annual Update:

The Educational services meeting clarified LCFF funding for department heads. The meetings then were able to focus on how LCFF and general funds work in alignment to meet state and local needs. With this new understanding the 14-15 plan was read and edited for alignment. Many goals that were repetitive were removed and recommendations on how to capture growth was captured and presented at community meetings. The community meetings helped shaped the expansion of parent outreach and support. Basic services, state standards and school climate were deemed working for the community. However, parental involvement and college readiness for subgroups was an area that was deemed an area of growth. The expansion of parent liaisons was a focus for the 15-16 school year. Students were able to illustrate that programs are working well, but direct communication on resources available can be a focus for the 15-16 school year.

The impact of this data collection resulted in the district social worker and student services administrative assistant creating a tracking system of needs, resources allocated and home or site visits to monitor this subgroup.

of families with a needs assessment and one on one help with resources.

Section 2: Goals, Actions, Expenditures, and Progress Indicators

Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Action/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

State Priority 1: Basic (Teacher credentialing) SP2013-C: Create an exceptional, positive teaching environment by developing, recruiting, and retaining the most talented staff and supporting a culture of professional growth and innovation. SP2013-A3.4: Increase and improve job-embedded professional development and co-teaching to ensure access to the general education curriculum for historically underserved populations (e.g. special education, English Learners, underrepresented minority groups and low income) SP2013-C3: Ensure strong talent and leadership across teaching staffing, administrative and teaching roles that reflect the diversity of our community.							
Identified Need :	Conditions of Learning - Basic: Degree to which teachers are appropriateaching	ately assign	ed pursuant to Ed Code 44	258.9, fully credentialed ir	n the subject areas and pupils they are		
Goal Applies to:	Schools: All schools Applicable Pupil All Student Subgroups:	 S					
			LCAP Year 1: 2015-16				
Expected Annual Measurable Outcomes:	Expected Annual 98% of the 786 teachers who work with PAUSD students will be Highly Qualified. The other 2%, are board approved for local assignment Measurable options and will make progress in 16-17 to become highly qualified.						
	Actions/Services Scope of Service Pupils to be served within identified scope of service Budgeted Expenditures						
monitor Profession Director and Cool	State BTSA Accreditation Cycle to onal growth of new teachers. BTSA rdinator will participate in PD to ess of LCAP coordination.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups:	Salaries Base 74,196	1000-1999: Certificated Personnel . W. 1000-1999: Certificated e 31,335		

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		(Specify)	
The BTSA program will use the Portfolio Review process to monitor growth and guide implementation practices. BTSA coaches and BTSA Coordinator will deliver CA teaching standards that target LCFF groups through BTSA program.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	BTSA Coaches 1 FTE 1000-1999: Certificated Personnel Salaries Base 127,450
Staff will monitor hiring practices and use the state accountability system Dataquest to check for goals of increasing the reflection of diversity of PAUSD staff. PAUSD will attend recruitment fairs with a diverse representation of staff.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the Human Resources department 1000-1999: Certificated Personnel Salaries Base 25,814
Staff will participated in 18 hours of PD every two years.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	PD Stipends (Professional Development Budget) 1000-1999: Certificated Personnel Salaries Base 405,300
		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	

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		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
		LCAP Year 2: 2016-17	
Expected Annual All students will be enrolled in classes Measurable Outcomes: The quality of the instructional experie opportunities.			ers. dents as staff engage in high quality professional development
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
PAUSD will use State BTSA Accreditation Cycle to monitor Professional growth of new teachers. BTSA Director and Coordinator will participate in PD to increase awareness of LCAP coordination	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Director 1000-1999: Certificated Personnel Salaries Base 74,196 Coordinator 1000-1999: Certificated Personnel Salaries Base 31,335
The BTSA program will use the Portfolio Review process to monitor growth and guide implementation practices. BTSA coaches and BTSA Coordinator will deliver CA teaching standards that target LCFF groups through BTSA program	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	BTSA Coaches 1 FTE 1000-1999: Certificated Personnel Salaries Base 127,450
Staff will monitor hiring practices and use the state accountability system Dataquest to check for goals of	LEA	<u>X</u> All OR:	Embedded within the Human Resources department 1000- 1999: Certificated Personnel Salaries Base 25,814

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increasing the reflection of diversity of PAUSD staff PAUSD will attend recruitment fairs with a diverse representation of staff.		_ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Staff will participated in 18 hours of PD every two years	LEA	X All	PD Stipends (PD Budget) 1000-1999: Certificated Personnel Salaries Base 405,350
		AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
	1 (CAP Year 3: 2017-2018	
Expected Annual All students will be enrolled in classes Measurable Outcomes: The quality of the instructional experier opportunities.	with highly-c	ualified credentialed teache	ers. dents as staff engage in high quality professional development
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
PAUSD will use State BTSA Accreditation Cycle to monitor Professional growth of new teachers. BTSA Director and Coordinator will participate in PD to increase awareness of LCAP coordination	LEA	X All OR: Low Income pupils English Learners	Director 1000-1999: Certificated Personnel Salaries Supplemental 74,196

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		_ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Coordinator 1000-1999: Certificated Personnel Salaries Supplemental 31,335
The BTSA program will use the Portfolio Review process to monitor growth and guide implementation practices. BTSA coaches and BTSA Coordinator will deliver CA teaching standards that target LCFF groups through BTSA program.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	BTSA Coaches 1 FTE 1000-1999: Certificated Personnel Salaries Base 127,450
Staff will monitor hiring practices and use the state accountability system Dataquest to check for goals of increasing the reflection of diversity of PAUSD staff. PAUSD will attend recruitment fairs with a diverse representation of staff.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the Human Resource Department 1000-1999: Certificated Personnel Salaries Base 25,814
Staff will participate in 18 hours of PD every two years	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	PD Stipends (PD Budget) 5000-5999: Services And Other Operating Expenditures Base 405,300

Complete a copy of this table for each of the LEA's goals. Duplicate and expand the fields as necessary.

State F	Related State and/or Local Priorities: 1 X 2 3 4 5 6 7 8							
GOAL 2:	SP2013-D1: Optimize the use of resources for the maximum impact on student learning GOAL 2:							
					Local : Specify			
Identified Need :	Identified Need : Conditions of Learning - Basic: Pupils have access to standards-aligned materials pursuant to Ed Code 60119							
• •	Schools: All schools Applicable Pupil Subgroups: All students	 S						
			LCAP Year 1: 2015-16					
Expected Annual Measurable Outcomes:	All students will engage with CCSS alignormunication, creativity and content From baseline data the district will focus	mastery. Th	ne district will use Smarter E	Balanced baseline data of				
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures			
instructional mate	ing based on analysis of need of rials, developing subject area adoption budget to purchase instructional s 2 and 3.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Department Purchase Materials	ponsibilities of Educational Services Personnel Salaries Base 94,585			
Survey sites annu materials for all st	ually to determine need of instructional cudents.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups:		ponsibilities of Educational Services Certificated Personnel Salaries Base			

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		(Specify)		
		LCAP Year 2: 2016-17		
Expected Annual All students will engage with CCSS aliques Measurable communication, creativity and content Outcomes:		lum materials that center or	n 21st century learning skills: critical thinking, collaboration,	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
Prioritize purchasing based on analysis of need of instructional materials, developing subject area adoption cycle and related budget to purchase instructional materials in Years 2 and 3.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in the job responsibilities of Educational Services Department Purchase Materials 1000-1999: Certificated Personnel Salaries Base 94,585	
Survey sites annually to determine need of instructional materials for all students.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in the job responsibilities of Educational Services Department 1000-1999: Certificated Personnel Salaries Base 94,585	
	L	CAP Year 3: 2017-2018		
Expected Annual All students will engage with CCSS aligned curriculum materials that center on 21st Century learning skills, critical thinking, collaboration, Measurable Communication, creative and content mastery. Outcomes:				
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
Prioritize purchasing based on analysis of need of instructional materials, developing subject area adoption cycle and related budget to purchase instructional materials in Years 2 and 3.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth	Embedded in the job responsibilities of Educational Services Department Purchase materials 1000-1999: Certificated Personnel Salaries Base 94,585	

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		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Survey sites annually to determine need of instructional materials for all students.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in the job responsibilities of Educational Services Department 1000-1999: Certificated Personnel Salaries Base 94,585

Complete a copy of this table for each of the LEA's goals. Duplicate and expand the fields as necessary.

GOAL 3: SP201	Priority 1: Basic (Facilities) 3-D: Optimize use of resources to super all and financial capacity through prude community partnerships. 3-D1: Optimize the use of resources for the conditions of Learning -	Related State and/or Local Priorities: 1 X 2 3 4 5 6 7 8 COE only: 9 10 Local : Specify				
	Basic: School Facilities are maintaine Schools: All schools Applicable Pupil Subgroups:		pair pursuant to Ed Code 17	002 (d) 		
			LCAP Year 1: 2015-16			
Expected Annual Measurable Outcomes:						
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures	
	ss all district buildings as required to be with applicable standards and	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	building and associated	pair/replacement shall be identified by costs generated. General Funds ersonnel Salaries Base 136,860	
	nd preventative maintenance otect building interior components.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	moisture intrusion, ensur	ce for interior components to mitigate re clean, sanitary, and safe nds 2000-2999: Classified Personnel	

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		I	1 age 20 01 147
Provide maintenance of landscaping activities to ensure a reasonable appearance.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Ongoing maintenance of landscaping to provide safety and reasonable appearance General Funds 2000-2999: Classified Personnel Salaries Base 1,169,904
Inspect all building systems, including electrical, plumbing, HVAC, data, fire, security, and signage ensuring acceptability by recognized industry standards for each system.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Components needing repair/replacement shall be identified by building and associated costs generated General Funds 2000-2999: Classified Personnel Salaries Base 41,077
	1	LCAP Year 2: 2016-17	
Expected Annual All students will experience a conducive Measurable Outcomes:	e learning e	nvironment. All facilities nee	eding repair/replacement will be identified by sites. Sites will te meeting state and federal targets.
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Inspect and assess all district buildings as required to ensure compliance with applicable standards and codes.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Components needing repair/replacement shall be identified by building and associated costs generated. 2000-2999: Classified Personnel Salaries Base 136,860
Routine and preventative maintenance inspections to protect building interior components.	LEA	X All OR: Low Income pupils	Preventative maintenance for interior components to mitigate moisture intrusion, ensure clean, sanitary, and safe environment 2000-2999: Classified Personnel Salaries Base

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		_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	136,860
Provide maintenance of landscaping activities to ensure a reasonable appearance.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Ongoing maintenance of landscaping to provide safety and reasonable appearance 2000-2999: Classified Personnel Salaries Base 1,169,904
All building systems, including electrical, plumbing, HVAC, data, fire, security, and signage shall be inspected and deemed acceptable by recognized industry standards for each system	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Components needing repair/replacement shall be identified by building and associated costs generated 2000-2999: Classified Personnel Salaries Base 41,077
	L	CAP Year 3: 2017-2018	
Expected Annual All students will experience a conductory Measurable Outcomes:	e learning e	nvironment. All facilities nee	eding repair/replacement will be identified by sites. Sites will te meeting state and federal targets.
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Inspect and assess all district buildings as required to ensure compliance with applicable standards and codes.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups:	Components needing repair/replacement shall be identified by building and associated costs generated. (General Funds) 2000-2999: Classified Personnel Salaries Base 136,860

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			Faye 22 01 147
		(Specify)	
Routine and preventative maintenance inspections to protect building interior components.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Preventative maintenance for interior components to mitigate moisture intrusion, ensure clean, sanitary, and safe environment. (General Funds) 2000-2999: Classified Personnel Salaries Base 136,860
Provide maintenance of landscaping activities to ensure a reasonable appearance.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Ongoing maintenance of landscaping to provide safety and reasonable appearance. (General Funds) 2000-2999: Classified Personnel Salaries Base 1,169,904
All building systems, including electrical, plumbing, HVAC, data, fire, security and signage shall be inspected and deemed acceptable by recognized industry standards for each system.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Components needing repaire/replacement shall be identified by building and associated costs generated. (General Funds) 2000-2999: Classified Personnel Salaries Base 41,077

Complete a copy of this table for each of the LEA's goals. Duplicate and expand the fields as necessary.

	State F	Priority 2: Conditions of Learning (CCS		Related State and/or Local Priorities:		
	improv	3-A2: Ensure post-secondary prepara ing feedback for students, and increas rades, and courses.		COE only: 9 _ 10 _ Local : Specify		
GOAL 4:		13-A2.1: Integrate Common Core Stat g, creativity, communication, collabora			t mastery, critical	1
		3-C1: Foster a culture of relevant and unity of learners.	effective pro	fessional growth among all	staff to develop a	
		3-E2.2: Improve vertical and horizont nd content	al alignment o	on academic rigor, grading,	and cultivation in core	
Identified	Identified Need : Conditions of Learning - Implementation of state standards: Implementation of academic content and performance standards adopted by the state board for all students					
Goal Appl	Applies to: Schools: All schools Applicable Pupil All students Subgroups:					
				LCAP Year 1: 2015-16		
Measu	Expected Annual Students will receive high quality and increasingly consistent curriculum, instruction, and grading practices across like courses. Smarter Balance baseline data will be collected for 2014-15 to align for effectiveness of implementation. Student proficiency in statewide testing will increase by 5% each year. English learners will have access to all materials and state standards through designated EL instructional at all levels. English learners will demonstrate proficiency by showing a 5% growth in proficiency in statewide assessments and local literacy and math grade level benchmarks.					
Actions/Services Scope of Service Pupils to be served within identified scope of service Budgeted Expenditures						
Use goals and actions from CCSS implementation plan to evaluate progress towards CCSS implementation. Lea					partment General Fund 1000-1999:	
evaluation surveys to	Use feedback from professional development evaluations, teacher focus groups, and annual teacher surveys to gather data and inform subsequent updates to CCSS implementation plan. _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient Certificated Personnel Salaries Base 94,585 Certificated Personnel Salaries Base 94,585					aiaiies Dase 34,303

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		_ Other Subgroups: (Specify)	
Use current systems of teacher collaboration and professional learning to implement the CCSS Implementation Plan for vertical and horizontal alignment (e.g., Middle School Teams, Grade Level Collaboration, High School Department Meetings).	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in certificated teacher salaries for regular contracted time; CCSS budget for PD that occurs outside of the contracted day 1000-1999: Certificated Personnel Salaries Base 63,000
Use data from the 2014-15 Hanover Research study on alignment of instructional practices at the two high schools.	Secondar y	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in Data and Research and Assessment Department 1000-1999: Certificated Personnel Salaries Base 10,000
Newly hired teacher will complete the PAUSD New Teacher professional development two year sequence with a focus on low income, English learners, foster youth and Mckinney Vento students.	LEA	All OR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficient X_Other Subgroups: (Specify) McKinney Vento	stipends 1000-1999: Certificated Personnel Salaries Title II 11,200 Substitute Days 1000-1999: Certificated Personnel Salaries Title II 26,000 Professional Consultant 5800: Professional/Consulting Services And Operating Expenditures Title II 17,000
English Learner Coordinator will implement English Learner Master Plan and ensure ELD instruction at all levels.	LEA	AllOR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	English Learner Coordinator 1000-1999: Certificated Personnel Salaries Title III 35,661 11 English Learner Teachers (General Fund) 1000-1999: Certificated Personnel Salaries Base 1,364,000

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		LCAP Year 2: 2016-17	
Measurable Balance baseline data will be collected Outcomes: increase by 5% each year. English leads	d for 2014-19 arners will ha	5 to align for effectiveness of ave access to all materials a	uction, and grading practices across like courses. Smarter of implementation. Student proficiency in statewide testing will and state standards through designated EL instructional at all in proficiency in statewide assessments and local literacy and
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Use goals and actions from CCSS implementation plan to evaluate progress towards CCSS implementation. Use feedback from professional development evaluations, teacher focus groups, and annual teacher surveys to gather data and inform subsequent updates to CCSS implementation plan.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in salaries of district administrators in the Educational Services department 1000-1999: Certificated Personnel Salaries Base 94,585
Use current systems of teacher collaboration and professional learning to implement the CCSS Implementation Plan for vertical and horizontal alignment (e.g., Middle School Teams, Grade Level Collaboration, High School Department Meetings).	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in certificated teacher salaries for regular contracted time; CCSS budget for PD that occurs outside of the contracted day 1000-1999: Certificated Personnel Salaries Base 63,000
District CCSS Implementation Plan to be updated annually.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in administrative salaries of Educational Services 1000-1999: Certificated Personnel Salaries Base 10,000
Newly hired teacher will complete the PAUSD New Teacher professional development two year sequence with a focus on low income, English learners, foster	LEA	_ All OR: X Low Income pupils	8 stipends 1000-1999: Certificated Personnel Salaries Title II 11,200

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youth and Mckinney Vento students.		X English Learners X Foster Youth Redesignated fluent English proficient X Other Subgroups: (Specify) McKinney Vento	Substitute Days 1000-1999: Certificated Personnel Salaries Title II 26,000 Professional Consultant 5800: Professional/Consulting Services And Operating Expenditures Title II 17,000
English Learner Coordinator will implement English Learner Master Plan and ensure ELD instruction at all levels.	LEA	AllOR:Comparison AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	English Learner Coordinator 1000-1999: Certificated Personnel Salaries Title III 35,661 English Learner Teachers 1000-1999: Certificated Personnel Salaries Base 1,364,000
Measurable Balance baseline data will be collected Outcomes: increase by 5% each year. English lea	ncreasingly d for 2014-15 arners will ha	5 to align for effectiveness of ave access to all materials accy by showing a 5% growth	uction, and grading practices across like courses. Smarter of implementation. Student proficiency in statewide testing will and state standards through designated EL instructional at all in proficiency in statewide assessments and local literacy and
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Use goals and actions from CCSS implementation plan to evaluate progress towards CCSS implementation. Use feedback from professional development evaluations, teacher focus groups, and annual teacher surveys to gather data and inform subsequent updates to CCSS implementation plan.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in salaries of district administrators in the Educational Services department. 1000-1999: Certificated Personnel Salaries Base 94,585
Use current systems of teacher collaboration and professional learning to implement the CCSS Implementation Plan for vertical and horizontal alignment (e.g., Middle School Teams, Grade Level Collaboration, High School Department Meetings)	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent	Embedded in certificated teacher salaries for regular contracted time CCSS budget for PD that occurs outside of the contracted day 1000-1999: Certificated Personnel Salaries Base 63,000

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		English proficient _ Other Subgroups: (Specify)	
Use data from Hanover Research Study on alignment of the two high schools.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in Data and Research and Assessment Department 1000-1999: Certificated Personnel Salaries Base 10,000
Newly hired teacher will complete the PAUSD New Teacher professional development two year sequence with a focus on low income, English learners, foster youth and Mckinney Vento studen	LEA	All OR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficient X_Other Subgroups: (Specify) McKinney Vento	stipends 1000-1999: Certificated Personnel Salaries Title II 11,200 Substitute Days 1000-1999: Certificated Personnel Salaries Title II 26,000 Professional Consultant 5800: Professional/Consulting Services And Operating Expenditures Title II 17,000
English Learner Coordinator will implement English Learner Master Plan and ensure ELD instruction at all levels.	LEA	AllOR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	English Learner Coodinator 1000-1999: Certificated Personnel Salaries Title III 35,661 English Learner Teachers 1000-1999: Certificated Personnel Salaries Base 1,364,000

Complete a copy of this table for each of the LEA's goals. Duplicate and expand the fields as necessary.

GOAL 5:	State Priority 2: Conditions of Learning (Conditions of Learning) SP2013-A1.1: Increase small group instructed challenge all students to ensure core conditions. SP2013-A3.4 Increase and improve joberaccess to the general education curriculum English Learners, underrepresented mineral conditions.	Related State and/or Local Priorities: 1 _ 2 X 3 _ 4 _ 5 _ 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify			
Identified	Need: Conditions of Learning - Implementation of state standard Implementation of academic confidence.		nce standards adopted by t	he state board for English	ı Learners
Goal Appl	lies to: Schools: All schools Applicable Pupil EL St Subgroups:	udents			
Expected Annual Measurable Outcomes: EL students will be better prepared for Smarter Balanced Assessments. EL instruction will be aligned with CCSS. English learners will meet Annual Measurable Objectives Measures 1,2 & 3, with a 2% growth over three years. All new teachers will receive English Learner training the first two years of instruction. 30% of the veteran staff will be trained in English learner and co-teaching training each year over a three year period.					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures
SPEAC, E	to partner with Dream Catchers, PASS, EPATT and FCE to provide mentoring and or struggling students.	LEA	All OR: X_Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficient X_Other Subgroups: (Specify) Tinsley Students	Communications and Monday Coperating Expenditures	OU's 5000-5999: Services And Other Supplemental 20,000
	Guided Language Acquisition Development and SIOP training opportunities to general teachers.	t LEA	_ <u>All</u> OR:		Funding (EIA Funding) 1000-1999: Salaries Supplemental 127,450

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Elementary EL Specialists provide in-classroom support to follow up with teacher participants.		_ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
		LCAP Year 2: 2016-17	
Measurable Annual Measurable Objectives Measu	Smarter Bares 1,2 & 3,	lanced Assessments. EL inswith a 2% growth over three	struction will be aligned with CCSS. English learners will meet e years. All new teachers will receive English Learner training lish learner and co-teaching training each year over a three year
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Expand Guided Language Acquisition Development (GLAD) and SIOP training opportunities to general education teachers.	LEA	_ All OR: _ Low Income pupils	EL Specialist Increased Funding 1000-1999: Certificated Personnel Salaries Supplemental 127,450

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Elementary EL Specialists provide in-classroom support to follow up with teacher participants.		X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Continue to partner with Dreamcatchers, PASS, SPEAC, and FCE to provide mentoring and tutoring for struggling middle school students	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Communications and MOU's 5000-5999: Services And Other Operating Expenditures Supplemental 20,000
		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
	L	CAP Year 3: 2017-2018	
Measurable Annual Measurable Objectives Measur	Smarter Bal	lanced Assessments. EL inswith a 2% growth over three	struction will be aligned with CCSS. English learners will meet e years. All new teachers will receive English Learner training lish learner and co-teaching training each year over a three year
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Expand Guided Language Acquisition Development (GLAD) and SIOP training opportunities to general education teachers.	LEA	_ All OR: _ Low Income pupils X English Learners	EL Specialist Increased Funding 1000-1999: Certificated Personnel Salaries Supplemental 127,450
Elementary EL Specialists provide in-classroom support to follow up with teacher participants		_ Foster Youth _ Redesignated fluent English proficient	

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		_ Other Subgroups: (Specify)	_
Continue to partner with Dreamcatchers, PASS, SPEAC, and FCE to provide mentoring and tutoring for struggling middle school students.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Communications and MOU 5000-5999: Services And Other Operating Expenditures Supplemental 20,000

Complete a copy of this table for each of the LEA's goals. Duplicate and expand the fields as necessary.

State Priority 7: Conditions of Learning (Course Access; Elementary) SP2013-A1.1: Increase small group instruction and other differentiation strategies effectively to appropriately challenge all students to ensure core content mastery. SP2013-A1.3: Strengthen the use of prevention and early intervention strategies both within and outside the classroom for students at risk of low performance, particularly from Pre-K to grade 3 and in early literacy Related State and/or Local Properties of the properties of th						
Identified No	eed: Conditions of Learning - Course Access: Pupil enrollment in a broad course of sinclusive, of Sections 51220, as applic - Elementary Focus		cludes all of the subject area	as described in Ed Code S	Section 51201 and subdivision (a) to (i),	
Goal Applie	s to: Schools: All elementary schools Applicable Pupil Subgroups: All student	s				
Measura	Expected Annual Continue to emphasize data-driven instruction, resulting in all students reaching content standards mastery. The district will use the 2014-15 Measurable Smarter Balance to create baseline data. EL students will meet AMAO 2 rate of 61% (current rate(and increase yearly by 4% over the next three years. Grade level assessments, such as the Developmental Reading Assessment and Mathematics Assessment Report will show 70% of all students at proficient level, with an increase of 4% over 3 years. Universal screenings at primary grades will be purchased,					
	implemented and used as another loc	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures	
Use RTI to struggling s	identify and offer strategic support to tudents.	K-5	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		's sites-various staff, Fairmeadow, 0-1999: Certificated Personnel	
All elementa	ary students will continue to be provided	K-5	<u>X</u> All	Music Teacher Specialis	ts	

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access to a wide range of courses including library-media, music, P.E., and art provided by specialists.		OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	General Fund 1000-1999: Certificated Personnel Salaries Base 1,500,000 Spectra Art General Fund 2000-2999: Classified Personnel Salaries Base 220,000 PE Teachers General fund 1000-1999: Certificated Personnel Salaries Base 1,000,000
Continue to support high quality literacy instruction through partnership with Teacher's College.	K-5	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development 5000-5999: Services And Other Operating Expenditures Other 100,000
Provide targeted instructional support in literacy and mathematics for Low Income students.	Elementar y	AllOR: X Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Supplemental funding for four Title 1 Schools; Reading specialists General Fund 1000-1999: Certificated Personnel Salaries Supplemental 217,000 Supplemental funding for four Title 1 Schools; Instructional Aides General Fund 2000-2999: Classified Personnel Salaries Supplemental 50,000
Provide primary language tutors to students in need, ensuring access to all curriculum.	Elementar y	All OR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Personnel costs (EIA Funding) 2000-2999: Classified Personnel Salaries Supplemental 110,000
Provide after school EL intervention at Hays, Escondido and Fairmeadow, Barron Park (College Bound, Barron Only	Elementar y	_AII OR:	Personnel costs (EIA Funding)

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		X Low Income pupils X English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	1000-1999: Certificated Personnel Salaries Supplemental 55,000				
LCAP Year 2: 2016-17							
Expected Annual Measurable Outcomes: Outcomes: Continue to emphasize data-driven instruction, resulting in all students reaching content standards mastery. The district will use the 2014-15 Smarter Balance to create baseline data. EL students will meet AMAO 2 rate of 61% (current rate(and increase yearly by 4% over the next three years. Grade level assessments, such as the Developmental Reading Assessment and Mathematics Assessment Report will show 70% of all students at proficient level, with an increase of 4% over 3 years. Universal screenings at primary grades will be purchased, implemented and used as another local measure.							
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures				
Use RTI to identify and offer strategic support to struggling students	Elementar y	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	General FUnd RtI TOSA's sites-various staff, Fairmeadow, Duveneck, Addison 1000-1999: Certificated Personnel Salaries Base 127,450				
All elementary students will continue to be provided access to a wide range of courses including librarymedia, music, pe, and art provided by specialists.	Elementar y	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Music Teacher Specialists (general fund) 1000-1999: Certificated Personnel Salaries Base 1,500,000 Spectra Art (PIE) 2000-2999: Classified Personnel Salaries Base 220,000 PE Teachers (General fund) 1000-1999: Certificated Personnel Salaries Base 1,000,000				
Continue to support high quality literacy instruction through partnership with Teacher's College	Elementar y	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth	Professional Development (CCSS budget through May 2015, PD budget from there) 5000-5999: Services And Other Operating Expenditures Base 100,000				

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		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Provide targeted instructional support in literacy and mathematics for low income students	Elementar y	All OR: X_Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Supplemental funding for four Title I schools; Reading specialists 1000-1999: Certificated Personnel Salaries Supplemental 217,000
			Supplemental funding for four Title I schools; instructional aides 2000-2999: Classified Personnel Salaries Supplemental 50,000
Provide primary language tutors to students in need, ensuring access to all curriculum	Elementar y	All OR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	1000-1999: Certificated Personnel Salaries Supplemental 110,000
Provide after school EL intervention at Hays, Escondido and Fairmeadow, Barron park (College Bound, Barron only)	Elementar y	All_ OR: X Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	1000-1999: Certificated Personnel Salaries 55,000

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LCAP Year 3: 2017-2018

Measurable Outcomes:

Expected Annual A continued focus on data-driven instruction targeted to specific needs of students needing addition support to reach content mastery. Continue to emphasize data-driven instruction, resulting in all students reaching content standards mastery. The district will use the 2014-15 Smarter Balance to create baseline data. EL students will meet AMAO 2 rate of 61% (current rate(and increase yearly by 4% over the next three years. Grade level assessments, such as the Developmental Reading Assessment and Mathematics Assessment Report will show 70% of all students at proficient level, with an increase of 4% over 3 years. Universal screenings at primary grades will be purchased, implemented and used as another local measure

implemented and used as another loc	implemented and used as another local measure.							
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures					
Use RTI to identify and offer strategic support to struggling students.	Elementar y	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	General FUnd Rtl TOSA's sites-various staff, Fairmeadow, Duveneck, Addison 1000-1999: Certificated Personnel Salaries Base 127,450					
All elementary students will continue to be provided access to a wide range of courses including librarymedia, music, P.E., and art provided by specialists.	Elementar y	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Music Teacher Specialists (General Fund) 1000-1999: Certificated Personnel Salaries Base 1,500,000 Spectra Art 2000-2999: Classified Personnel Salaries Base 220,000 PE Teachers (General Fund) 1000-1999: Certificated Personnel Salaries Base 1,000,000					
Continue to support high quality literacy instruction through partnership with Teachers College.	Elementar y	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development (PD budget) 5000-5999: Services And Other Operating Expenditures Base 100,000					
Targeted instructional support in literacy and mathematics for Low Income students	Elementar	<u>X</u> All OR:	Supplemental funding for four Title I schools: Reading specialists 1000-1999: Certificated Personnel Salaries					

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	у	X Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Supplemental 217,000 Supplemental funding four Title I schools, instructional aides 2000-2999: Classified Personnel Salaries Supplemental 50,000
Provide primary language tutors to students to ensure access to all curriculum. (K-8)	Elementar y	AllOR: _ Low Income pupils _X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Personnel costs (EIA Funding) 2000-2999: Classified Personnel Salaries Supplemental 110,000
Provide after school EL intervention at Hays, Escondido and Fairmeadow.	Elementar y	All_ OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Personnel costs (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 55,000
Provide after school Homework Club at Barron Park for Low Income students.	Elementar y	_ All OR: X Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Personnel costs (site funds) 1000-1999: Certificated Personnel Salaries Supplemental 55,000
		All OR: _ Low Income pupils _ English Learners _ Foster Youth	

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	_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	

GOAL 7:	SP201 challer SP201 improv sites, g SP201 models SP201 access	riority 7: Conditions of Learning (Course Access 3-A1.1: Increase small group instruction and of ge all students to ensure core content mastery. 3-A2 - Ensure post-secondary preparation by in the feedback for students, and increasing considerates, and courses. 3-A1.2: Develop and/or build upon existing rangle. e.g. online/hybrid learning that provide flexibil 3-A3.4 Increase and improve job-embedded proto the general education curriculum for historical Learners, underrepresented minority groups a	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 X 5 _ 6 X 7 X 8 _ COE only: 9 _ 10 _ Local : Specify				
	!			1			
Identified	ntified Need: Conditions of Learning - Course Access: Pupil enrollment in a broad course of study that includes all of the subject areas described in Ed Code Section 51201 and subdivision (a) to inclusive, of Sections 51220, as applicable. - Secondary Focus						
Goal Appl	Applies to: Schools: JLS Middle School Jordan Middle School Terman Middle School Gunn High School Palo Alto High School						
		Applicable Pupil All Students Subgroups:					

LCAP Year 1: 2015-16

Measurable Outcomes:

Expected Annual All students will have greater academic success and increased opportunities to access engaging and rigorous courses. Struggling students will benefit from increased targeted support designed to meet specific identified needs. Sites will use WASC and SPSA data from 2014-15 to create baseline data. Current graduation rates are at 95%, which will show an increase of 2% over three years. A-G readiness will increase from 84% to 90% over three years. EL learners and Low income student rates will increase 5% yearly. PAUSD's reclassification rate of of 49% will increase 4% each year. English learner and low income students taking AP classes will increase 5% yearly.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Monitor semester grades of students enrolled in intervention programs. Create support structures at the middle school level to prepare students to reach the A-G graduation requirements, with a focus on World Languages and mathematics coursework.	Secondar y Sites	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in counselor and administer salaries 1000-1999: Certificated Personnel Salaries Base 110,132
Utilize co-teaching in classrooms, push-in models using literacy, math and English learner specialists, common preparatory periods, instructional coaching and PLC groups will be implemented using current and new systems of collaboration.	Secondar y Sites	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in teacher and administrator salaries 1000-1999: Certificated Personnel Salaries Base 629,000
Explore and increase a variety of curricular options available to students Examine lane consistency across high schools, and in particular, its affects on A-G coursework expectations.	Secondar y Sites	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in the salary of the Director of Secondary Education; the instructional supervisors and the Educational Services team. 1000-1999: Certificated Personnel Salaries Base 94,585
Review and share data on achieving academic		<u>X</u> All	Embedded in salaries for Director of Assessment and

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	1		rage in or in
competence on AP participation and successful AP participation with counselors, teachers and community annually. Provide counselors with training for advising students about AP course options. Monitor the progress of students enrolled in AP courses and provide opportunities for support, both in and out of	Secondar y Sites	OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Coordinator of Student Services 1000-1999: Certificated Personnel Salaries Base 10,000 Embedded in teacher and administrator salaries 1000-1999: Certificated Personnel Salaries Base 500,000
Continue to support Read 180 as an intervention for secondary students.	Secondar y Sites	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups:	Read 180 Coordinator (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 25880 Read 180 Teachers 1000-1999: Certificated Personnel Salaries Supplemental 50,000 Read 180 1000-1999: Certificated Personnel Salaries Base
Expand the middle and high school AVID programs to include: tutor training; AVID summer institute attendance for teachers and administrators; district professional development; staff to support AVID program districtwide	nd the middle and high school AVID programs to de: tutor training; AVID summer institute dance for teachers and administrators; district ssional development; staff to support AVID am districtwide Secondar y Sites OR: Low Income pupils English Learners Foster Youth Redesignated fluent	Embedded in the salaries of the AVID District Director and AVID staff at sites (AVID Budget, General Fund) 1000-1999: Certificated Personnel Salaries Supplemental 10,650 Non-Personnel costs allocated to the sites	
		English proficient _ Other Subgroups: (Specify)	(AVID Budget) 5000-5999: Services And Other Operating Expenditures Base 53,088 AVID Membership Fees (AVID Budget) 5000-5999: Services And Other Operating Expenditures Supplemental 13,490
			College and career readiness program (survey, curriculum, student awards ceremony) (AVID Budget) 5000-5999: Services And Other Operating Expenditures Supplemental 10,000 AVID Summer Institute Training (PD Budget) 5000-5999: Services And Other Operating Expenditures

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				Supplemental 10,000
Middle school afte	er-school tutoring	Middle Schools	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Middle school after-school tutoring 1000-1999: Certificated Personnel Salaries Supplemental 30,000
			LCAP Year 2: 2016-17	
All students will have greater academic success and increased opportunities to access engaging and rigorous courses. Struggling student will benefit from increased targeted support designed to meet specific identified needs. All students will have greater academic success are increased opportunities to access engaging and rigorous courses. Struggling students will benefit from increased targeted support design to meet specific identified needs. Sites will use WASC and SPSA data from 2014-15 to create baseline data. Current graduation rates are 95%, which will show an increase of 2% over three years. A-G readiness will increase from 84% to 90% over three years. EL learners and Low income students taking AP classes will increase 5% yearly.				
	Actions/Services	Scope of	Pupils to be served within	Budgeted
	7.00.0113/001 11003	Service	identified scope of service	Expenditures
Monitor semester intervention progr	grades of students enrolled in	Secondar	service <u>X</u> All OR:	
intervention progr Create support st prepare students	grades of students enrolled in sams. ructures at the middle school level to to reach the A-G graduation h a focus on World Languages and		service X All	Expenditures

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		(Specify)	
Have Equity Coordinator review and share data on achieving academic competence on AP participation and successful AP participation with counselors, teachers and community annually of targeted subgroups. Provide counselors with training for advising students about AP course option for targeted subgroups Monitor the progress of students enrolled in AP courses and provide opportunities for support, both in and out of class.	Secondar y Sites	X All OR: X Low Income pupils X English Learners X Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in salaries for Director of Assessment and Student Services 1000-1999: Certificated Personnel Salaries Supplemental 150,000
Expand AVID Program to all secondary sites and target subgroups. Add extra sections	Secondar y	AllOR: X Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Full time teacher at each site 1000-1999: Certificated Personnel Salaries Supplemental 629445
	L	CAP Year 3: 2017-2018	
Measurable will benefit from increased targetted su increased opportunities to access engage to meet specific identified needs. Sites 95%, which will show an increase of 2000 control of the control of	ipport desigi aging and riç will use WA % over three 5% yearly.	ned to meet specific identific gorous courses. Struggling ASC and SPSA data from 20 e years. A-G readiness will PAUSD's reclassification re	o access engaging and rigorous courses. Struggling students ed needs. All students will have greater academic success and students will benefit from increased targeted support designed 014-15 to create baseline data. Current graduation rates are at increase from 84% to 90% over three years. EL learners and ate of of 49% will increase 4% each year. English learner and
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Hire part time counselor to monitor semester grades of students enrolled in intervention programs. Create support structures at the middle school level to prepare students to reach the A-G graduation requirements with a focus on World Languages and	Secondar y Sites	X All OR: _ Low Income pupils _ English Learners _ Foster Youth Redesignated fluent	counselor salary. 1000-1999: Certificated Personnel Salaries Supplemental 70,000

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			1 agc ++ 01 1+7
mathematics coursework.		English proficient _ Other Subgroups: (Specify)	
Have Equity Coordinator Review and share data on achieving academic competence on AP participation and successful AP participation with counselors, teachers and community annually for targeted subgroups Provide counselors with training for advising students about AP course options. Monitor the progress of students enrolled in AP courses and provided opportunities for support, both in and out of class.	Secondar y Sites	All_ OR: X Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Embedded in the salary of the Director of Secondary Education 1000-1999: Certificated Personnel Salaries Supplemental 150,000
Expand AVID Program to all secondary sites and target subgroups. Add extra sections	Secondar y	AllOR: X Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Full time teacher 1000-1999: Certificated Personnel Salaries Supplemental 929445

State	Priority 4: Pupil Outcomes (EL Reclass	ification)			Related State and/or Local Priorities:	
	13-A1: Differentiate the educational ex	tely challenge and	1 2 3 4 X 5 6 7 8			
GOAL 8: ensure	e mastery for every student.		COE only: 9 _ 10 _			
	SP2013-A3: Significantly raise the achievement of historically underserved students by ensuring equity of preparation, access and support.					
Identified Need :	Pupil Outcomes - Share of English Learners that becom	ne English pr	oficient, English Learner Re	classification		
Goal Applies to:	Schools: All schools					
	Applicable Pupil EL studer Subgroups:	ts				
			LCAP Year 1: 2015-16			
Expected Annual Measurable Outcomes:	Students will have greater access to measure that state and federal goals growth target is 80%, which will incre	were met. P	AUSD's reclassification rate	of of 49% will increase 4	% each year. English learner's meeting	
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures	
Students will be a	administered the CELDT.	LEA	All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	(July-Oct)	personnel to administer the CELDT Personnel Salaries Supplemental	
Provide CELDT 1	Fraining by state-approved provider.	LEA	All OR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups:	Registration costs (\$10,000 CCSS Fundin 5000-5999: Services A Supplemental 15,000	g) nd Other Operating Expenditures	

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		(Specify)	
Hire EL specialist at high school to target and monitor long-term EL and Reclassifed English Fluent Proficient (RFEP) students and reclassify English Learner Students.	High School	All OR: _Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Palo Alto HS English Learner Coordinator (0.2 FTE) (EIA Funding 1000-1999: Certificated Personnel Salaries Supplemental 25,490
Provide an Academic Language Development (ALD) Class. (Focus on long-term ELs. Expand ALD courses at the middle school.)	Middle Schools	All OR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Teacher Salaries at middle schools .6FTE (General Fund) 1000-1999: Certificated Personnel Salaries Base 76,470
Provide professional learning opportunities for teachers (Equity workshops, Long-term EL conference, New Teacher Workshops, etc) for appropriate instructional strategies and support.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development (PD Budget) - stipends 5000-5999: Services And Other Operating Expenditures Base 11,200
		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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			AllOR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
			LCAP Year 2: 2016-17	
Measurable Outcomes:	once they are reclassified. PAUSD will	use AMAO ease 4% eac	data for accountability and th year. English learner's mo	sified. Students will have greater access to a variety of courses measure that state and federal goals were met. PAUSD's eeting growth target is 80%, which will increase by 2% yearly.
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Students will be ad	dministered the CELDT	LEA	AllOR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Short Term Contracted personnel to administer CELDT 2000-2999: Classified Personnel Salaries Supplemental 36,000
CELDT Training by	y state-approved provider	LEA	AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Registration Costs 5000-5999: Services And Other Operating Expenditures Supplemental 15,000
long-term EL and	at high school to target and monitor Reclassifed English Fluent Proficient and reclassify English Learner	LEA	_ All OR: _ Low Income pupils X English Learners	Palo Alto HS English Learner Coordinator (.2FTE) 1000-1999: Certificated Personnel Salaries Supplemental 25490

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		_ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Expand the Department Parent Liaison Department to all elementary sites	Elementar y	All_ OR: X Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Classified parent liaisons 2000-2999: Classified Personnel Salaries Supplemental 200,000
Expand Parent Liaisons to all secondary sites	Secondar y	All_ OR: X Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Classified parent liaisons 2000-2999: Classified Personnel Salaries Supplemental 200,000
	L	CAP Year 3: 2017-2018	
Measurable measurement that state and federal go Outcomes: PAUSD will use AMAO data for account	a variety of pals were me ntability and arner's meet	courses once they are recla et. Students will have greate measure that state and fed	assified. PAUSD will use AMAO data for accountability and er access to a variety of courses once they are reclassified. leral goals were met. PAUSD's reclassification rate of of 49% hich will increase by 2% yearly. The current rate of meeting
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Students will be administered the CELDT.	LEA	All OR: _ Low Income pupils _X English Learners _ Foster Youth _ Redesignated fluent English proficient	Short term contracted personnel to administer the CELDT (July-October) 2000-2999: Classified Personnel Salaries Supplemental 36,000

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		_ Other Subgroups: (Specify)	
Offer Academic Language Development (ALD) Class to focus on long-term ELs. Expand ALD courses at the middle school.	Middle Schools	All_ OR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Teacher salaries at the middle schools (0.6 FTE) General Fund 1000-1999: Certificated Personnel Salaries Supplemental 76,470
Provide professional learning opportunities for teachers (Equity workshops, Long-term EL conference, New Teacher Workshops, etc.) for appropriate instructional strategies and support.	LEA	X All OR: Low Income pupils Section English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Professional Development (PD Budget) - stipends 5000-5999: Services And Other Operating Expenditures Base 11,200
Expand the Department Parent Liaison Department to all elementary sites	Elementar y	All OR: X_Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Elementary Parent Liaisons 2000-2999: Classified Personnel Salaries Supplemental 200000

GOAL 9: SP201: SP201: SP201: prepara	Priority 4: Pupil Outcomes (College & C 3-A1: Differentiate the educational exp mastery for every student. 3-A3: Significantly raise the achievement ation, access and support.	tely challenge and	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 X 5 _ 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify		
Identified Need :	Pupil Outcomes - The number of students who are colle Advanced Placement opportunities for		•	dents who pass Advanced	Placement Exams with 3 or higher
	Schools: All schools Applicable Pupil Subgroups:	s			
Expected Annual Measurable Outcomes:	Students will benefit from a unified K-will increase from 85% to 91% over the collected and base line data will increase	12 approach ree years, a	2% increase yearly. AP en		tion among staff. A-G readiness rates rs and low income youth will be
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures
	teams to support the implementation Cs to establish a consistent structure to K-12.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Hire consultant (Austin E (Base Budget) 5800: Professional/Con: Expenditures Base 50,00	sulting Services And Operating
Develop and imple	ement a comprehensive K-12 Rtl plan.	LEA	X All OR: Low Income pupils English Learners		aries of the administrators in the partment 1000-1999: Certificated 94,585

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		_ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Support and enhance the College Bound program at Barron Park Elementary School for Low Income students, EL learners and foster youth.	Elementar y	All OR: X Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Supplemental compensation to certificated Barron Park teachers (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 67,000
Provide summer intervention programs (e.g., Rise Up Seniors, Summer Bridge, Rise Up Juniors) for Low-Income and foster youth.	Secondar	AllOR: X Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Supplemental compensation to certificated personnel (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 63,220
Provide A-G Outreach College Counseling Support Programs for Low-Income students and foster youth.	LEA	AllOR: X Low Income pupils X English Learners X Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Supplemental compensation to certificated personnel*** (Approved New Funding ***- General Fund) 1000-1999: Certificated Personnel Salaries Supplemental 10,000
Provide Springboard to Kindergarten for Low-Income students.	LEA	All OR: X Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient	Personnel Costs 1000-1999: Certificated Personnel Salaries Supplemental 55,000

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		_ Other Subgroups: (Specify)	
Review data on students who achieve academic competence and successful AP participation with counselors annually, and provide counselors with training for advising students about AP course options.	Secondar y Sites	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in the salaries of the Educational Services administrators 1000-1999: Certificated Personnel Salaries Base 94,585
		AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
		AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
		All_ OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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LCAP Year 2: 2016-17

Outcomes:

Expected Annual Students will benefit from a unified K-12 approach to providing Rtl support and increased K-12 collaboration among staff. Students will benefit Measurable from a unified K-12 approach to providing Rtl support and increased K-12 collaboration among staff. A-G readiness rates will increase from 85% to 91% over three years, a 2% increase yearly. AP enrollment for English learners and low income youth will be collected and base line data will increase by 5% yearly.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Work with school teams to support the implementation of a culture of PLCs to establish a consistent structure to support Rtl efforts K-12.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Hire consultant (Austin Buffum) (CCSS Budget) 5800: Professional/Consulting Services And Operating Expenditures Base 50,000
A comprehensive K-12 Rtl plan is developed and implemented.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded within the salaries of the administrators in the Educational Services Department 1000-1999: Certificated Personnel Salaries Base 94,585
Each school team attends sessions, develops a school plan, provides site leadership and shares its work with all other school teams.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development (PD Budget) 1000-1999: Certificated Personnel Salaries Base 30,000
Support and enhance the College Bound program at Barron Park Elementary School for Low Income	elementar	_ AII OR:	Supplemental compensation to certificated Barron Park teachers 1000-1999: Certificated Personnel Salaries

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students, EL learners and foster youth	У	X Low Income pupils X English Learners X Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Supplemental 67,000
Summer intervention programs (e.g., Rise Up Seniors, Summer Bridge, Rise Up Juniors) for Low-Income and foster youth	Secondar y	All_ OR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Supplemental compensation to certificated personnel 1000- 1999: Certificated Personnel Salaries Supplemental 63,220
A-G Outreach College Counseling Support Programs for Low-Income students and foster youth	Secondar y	AllOR: X Low Income pupils _ English Learners X Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Parent and student outreach events 5000-5999: Services And Other Operating Expenditures Supplemental 10,000
Springboard to Kindergarten for Low-Income students	Elementar y	All OR: X_Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Personnel costs 1000-1999: Certificated Personnel Salaries Supplemental 55,000

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LCAP Year 3: 2017-2018

. Measurable Outcomes:

Expected Annual Students will benefit from a unified K-12 approach to providing Rtl support and increased K-12 collaboration among staff. Students will benefit from a unified K-12 approach to providing Rtl support and increased K-12 collaboration among staff. A-G readiness rates will increase from 85% to 91% over three years, a 2% increase yearly. AP enrollment for English learners and low income youth will be collected and base line data will increase by 5% yearly.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Work with school teams to support the implementation of a culture of PLCs to establish a consistent structure to support TrI efforts K-12.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Austin Buffum 5800: Professional/Consulting Services And Operating Expenditures Base 50,000
A comprehensive K-12 Rtl plan is developed and implemented.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the salaries of the administrators in the Educational Services Department. 1000-1999: Certificated Personnel Salaries Base 94,585
Each school team attends sessions, develops a school plan, provides site leadership and shares its work with all other school teams.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development (PD Budget)
Support and enhance the College Bound program at Barron Park Elementary School for Low Income	Elementar	_ AII OR:	Supplemental compensation to certificated Barron Park teachers (EIA Funding) 1000-1999: Certificated Personnel

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students, EL learners and foster youth.	у	X Low Income pupils X English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Salaries Supplemental 67,000
Summer intervention programs (e.g., Rise Up Seniors, Summer Bridge, Rise Up Juniors) for Low-Income and foster youth.	Secondar y	All OR: X Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	1000-1999: Certificated Personnel Salaries Supplemental 63,220

GOAL 10:	SP201 SP201 across	Priority 5: Student Engagement 3-B2.2: Develop and formal 3-B1.1: Identify key social, sites and monitor student d	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 _ 5 X 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify				
Identified	Need :	Student Engagement: (school attendance rates, o	chronic abse	enteeism rat	es)		
Goal App		Schools: All schools Applicable Pupil Subgroups:	All students	·			
					LCAP Year 1: 2015-16		
Expected Measu Outco	urable omes:	1) Greater awareness and accountability regarding student attendance and reporting. Attendance review committee with create baseline data. Once baseline data is collected chronic absenteeism rates will decrease by 4% yearly and will be monitored by sites. School attendance rate baseline data will be established and increase by 5% yearly. 2) Higher engagement for students to better access the curriculum and feel connected to school. This will be measured by increases in the California Healthy Kids Survey, baseline data will be created and increase by 5% in targeted categories. 3) Increase adult-student interactions and intervention for advocacy and engagement, as measured by the strategic plan survey. 4)Currently there are not middle school dropouts, this will remain consistent. High school drop outs are less than 4%, that will decrease by .05% each year. 5)Sites will use WAS and SPSA data from 2014-15 to create baseline data. Current graduation rates are at 95%, which will show an increase of 2% over three years. A-G readiness will increase from 84% to 90% over three years. 6) EL learners and low income student rates will increase 5% yearly.					
		Actions/Services		Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures
		o promote student attendan r all students.	ce and	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		s, Staff Development 5000-5999: erating Expenditures Base 94,585

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Review and analyze all PAUSD student attendance; current systems and support services that promote student attendance and connectedness for all students.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 94,585
Monitoring by District Office Administration of school site adherence to interventions to reduce truancy, daily parental contact, parent conferences with teachers, assigning appropriate disciplinary consequences, counseling referrals, attendance letters, referrals to Student Study Teams and site/district SARB meetings.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 94,585
Provide training for key staff and attendance departments to align practices and consistently provide documentation about attendance notification. Implement Board attendance policy and develop consistent practices, training protocols for tracking and monitoring student attendance.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of Coordinator of Student Services, school clerks, central attendance staff, site administrators, District Nurse and Health Technicians 1000-1999: Certificated Personnel Salaries Base 10,000
Offer information and resources regarding services in primary language. Provide culturally competent parent outreach and education around attendance in primary languages.	LEA	AllOR: _ Low Income pupils _X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Translation services from Primary Language Tutors (EIA Funding) 5000-5999: Services And Other Operating Expenditures Supplemental 50,000
Provide enhanced services that promote school attendance and engagement as well as mental health services to LCFF students.	LEA	X All OR: Low Income pupils	Contracts with Community Agencies/YCS (General Fund)

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		_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	5800: Professional/Consulting Services And Operating Expenditures Supplemental 15,000
Provide services to promote student engagement and attendance (e.g., create a process or program that aims to identify "outside of school" issues that affect "inschool" performance.)	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Salary for Social Worker (EIA) 2000-2999: Classified Personnel Salaries Supplemental 127,450 Social Work Interns 5800: Professional/Consulting Services And Operating Expenditures Supplemental 10,000
Outreach counselors at each high school will target groups not on track to graduate, as well as work with students to get them eligible for A-G readiness.	High Schools	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Parent Outreach Counselors 1000-1999: Certificated Personnel Salaries Base 254,000
		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent	

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			English proficient _ Other Subgroups: (Specify)		
		1	LCAP Year 2: 2016-17		
Expected Annual Measurable Outcomes: 1) Greater awareness and accountability regarding student attendance and reporting. Attendance review committee with create baseline data. Once baseline data is collected chronic absenteeism rates will decrease by 4% yearly and will be monitored by sites. School attendance rate baseline data will be established and increase by 5% yearly. 2) Higher engagement for students to better access the curriculum and feel connected to school. This will be measured by increases in the California Healthy Kids Survey, baseline data will be created and increase by 5% in targeted categories. 3) Increase adult-student interactions and intervention for advocacy and engagement, as measured by the strategic plan survey. 4)Currently there are not middle school dropouts, this will remain consistent. High school drop outs are less than 4%, that will decrease by .05% each year.					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
Expanded service connectedness for	es to promote student attendance and r all students	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 94,585	
current systems a	ze all PAUSD student attendance; nd support services that promote e and connectedness for all students.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 94,585	
adherence to inter parental contact, p assigning appropr	trict Office Administration of school site rventions to reduce truancy, daily parent conferences with teachers, riate disciplinary consequences, als, attendance letters, referrals to	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 94,585	

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Student Study Teams and site/district SARB meetings.		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	r age or or 147
Review student handbook, school websites and other communication tools and to ensure that they reflect consistent practices for implementation around Board Policy and Administrative Regulations related to attendance and clarity to stakeholders around expectations.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of Coordinator of Student Services, school clerks, central attendance staff, site administrators, District Nurse and Health Technicians 1000-1999: Certificated Personnel Salaries Base 10,000
Training for key staff and attendance departments to align practices and consistently provide documentation about attendance notification Implement Board attendance policy and develop consistent practices, training protocols for tracking and monitoring student attendance	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of Coordinator of Student Services, school clerks, central attendance staff, site administrators, District Nurse and Health Technicians 1000-1999: Certificated Personnel Salaries Base 10,000
Outreach counselors at each high school will target groups not on track to graduate, as well as work with students to get them eligible for A-G readiness.	High School	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Parent Outreach Counselors 1000-1999: Certificated Personnel Salaries Base 254,000

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LCAP Year 3: 2017-2018

Measurable Outcomes:

- Expected Annual 1) Greater awareness and accountability regarding student attendance and reporting. Attendance review committee with create baseline data. Once baseline data is collected chronic absenteeism rates will decrease by 4% yearly and will be monitored by sites. School attendance rate baseline data will be established and increase by 5% yearly.
 - 2) Higher engagement for students to better access the curriculum and feel connected to school. This will be measured by increases in the California Healthy Kids Survey, baseline data will be created and increase by 5% in targeted categories.
 - 3) Increase adult-student interactions and intervention for advocacy and engagement, as measured by the strategic plan survey.
 - 4)Currently there are not middle school dropouts, this will remain consistent. High school drop outs are less than 4%, that will decrease by .05% each year.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Review and analyze all PAUSD student attendance; current systems and support services that promote student attendance and connectedness for all students.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded within the job responsibilities of Coordinator of Student Services. Associate Superintendent of Educational Services and site administrators. 1000-1999: Certificated Personnel Salaries Base 94,585
Monitoring by District Office Administration of school site adherence to interventions to reduce truancy, daily parental contact, parent conferences with teachers, assigning appropriate disciplinary consequences, counseling referrals, attendance letters, referrals to Student Study Teams and site/district SARB meetings.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators. 1000-1999: Certificated Personnel Salaries Base 94,585
Training for key staff and attendance departments to align practices and consistently provide documentation about attendance notification. Implement Board attendance policy and develop consistent practices, training protocols for tracking and monitoring student attendance.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of Coordinator or Student Services, school clerks, central attendance staff, site administrators, District Nurse and Health Technicians. 1000-1999: Certificated Personnel Salaries Base 10,000

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Provide information and resources regarding translation services for primary languages. Provide culturally competent parent outreach and education around attendance in primary languages.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Translation Services 2000-2999: Classified Personnel Salaries Supplemental 50,000
Outreach counselors at each high school will target groups not on track to graduate, as well as work with students to get them eligible for A-G readiness.	High School	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Parent Outreach Counselors 1000-1999: Certificated Personnel Salaries Base 254,000

	T ₀₁ : =					·
	State F	Priority 6: School Climate:				Related State and/or Local Priorities:
SP2013-B2.2: Develop and formalize policies and practices that support student safety and well-being						1 2 3 4 5 0 7 7 6
GOAL	LCD204	2 D2 4. Engure achael environmente ev		valancias for all atudosta d	bhan ah atual ant	COE only: 9 _ 10 _
11:	educat	3-B2.1: Ensure school environments an ion, mentoring relationships, research bes for students to access support.				Local : Specify
Identified	Need :	School Climate: Local measures include	ding surveys	of students parents and tea	achers on the sense of saf	ety and school connectedness
Goal App		Schools: All schools		<u>.</u>		
		Applicable Pupil All students Subgroups:	3			
				LCAP Year 1: 2015-16		
Measu	Measurable Outcomes: 1) Continue to clarify and build understanding of new procedures, guidelines and best practices around school safety and bullying prevention for students, parents, staff and community at large as measured by the strategic plan survey. Baseline data will be collected through the survey. 2) Reports of bullying will decrease by 2% yearly as monitored by the Student Services Director 3)Suspension and expulsion rates are less than 1%. Continued services that foster this low rate will continue to be provided.					
		Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures
	as well a	nd academic support to Low Income is direct services to McKinneyVento	LEA	All OR: X_Low Income pupilsEnglish Learners X_Foster YouthRedesignated fluent English proficient X_Other Subgroups: (Specify) McKInney Vento	Embedded in Student Se Personnel Salaries Supp	ervices 1000-1999: Certificated blemental 10,000
Increase to all stud		ealth counseling and support services	LEA	X All OR:	General Fund 2000-2999 250,000	9: Classified Personnel Salaries Base

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		_ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Target outreach and academic support to Low Income students, as well as direct services to McKinney Vento and Foster Youth.	LEA	All_ OR:Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficient X Other Subgroups: (Specify) McKinney Vento	Embedded in Student Services and Categorial Director Jobs 5000-5999: Services And Other Operating Expenditures Supplemental 20,000
Continue to provide guidance counseling and support services to all students.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in Guidance Counselors Jobs 1000-1999: Certificated Personnel Salaries Base 50,000
Draft and approve a Board Policy and Administrative Regulations on Bullying and student conduct.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in Student Services Budget General Fund 5000-5999: Services And Other Operating Expenditures Base 10,000

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LCAP Year 2: 2016-17

Measurable Outcomes:

- Expected Annual 1) Continue to clarify and build understanding of new procedures, guidelines and best practices around school safety and bullying prevention for students, parents, staff and community at large as measured by the strategic plan survey. Baseline data will be collected through the survey.
 - 2) Reports of bullying will decrease by 2% yearly as monitored by the Student Services Director
 - 3)Suspension and expulsion rates are less than 1%. Continued services that foster this low rate will continue to be provided

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide consistent practices and training protocols around behavior intervention and support. Continue to define and expand the Safe and Welcoming Schools Initiative.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in Student Services 1000-1999: Certificated Personnel Salaries Base 10,000
Review CHKS, PARC'S, and Strategic Plan Survey regarding social emotional well being of all students. Gather cumulative information on school environments-data, programs, training opportunities, etc. and evaluate needs and gaps.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in Student Services 1000-1999: Certificated Personnel Salaries Base 10,000
Continue to provide mental health counseling and support services to all students	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in Student Services 1000-1999: Certificated Personnel Salaries Base 10,000
Continue to provide guidance counseling and support services to all students	LEA	<u>X</u> All OR:	Embedded in Counseling and Guidance Job Descriptions 1000-1999: Certificated Personnel Salaries Base 50,000

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		_ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
	L	CAP Year 3: 2017-2018	
Measurable for students, parents, staff and communication of survey. 2) Reports of bullying will decrease by	nity at large 2% yearly a	as measured by the strateg s monitored by the Student	and best practices around school safety and bullying prevention gic plan survey. Baseline data will be collected through the Services Director foster this low rate will continue to be provided
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue Board Policy and AR on Bullying and Student Conduct.	LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded in Student Services 1000-1999: Certificated Personnel Salaries Base 10,000
Target outreach and academic support to Low Income students, as well as direct services to McKinney Vento and Foster Youth	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in Student Services 1000-1999: Certificated Personnel Salaries Base 10,000

	 SP201	Priority 3: Parent Involvement: 3-A3.1: Write and implement an action process and cultural conditions that may be				Related State and/or Local Priorities: 1 _ 2 _ 3 X 4 _ 5 _ 6 _ 7 _ 8 _
GOAL 12:	SP201 SP201 evider	dures, and cultural conditions that may sonts. 3-A3.2: Raise awareness of available reals. 3-E: Create a focused, transparent gover ce-based decision making, and clarity of the communication.	COE only: 9 _ 10 _ Local: Specify			
Identified Goal App		Parent Involvement: efforts to seek par special needs subgroups Schools: All schools Applicable Pupil Subgroups:	· 	decision making, promotion	of parent participation in	programs for unduplicated pupils and
		Subgroups.		LCAP Year 1: 2015-16		
Expected Measu Outco	ırable	Enhancing home school connection, w quality of home school connection. PA	hich researd	ch suggests supports studer	nt engagement. Results f	rom the strategic survey will indicate ted.
		Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures
		officer will monitor communications surveys, website interaction and parent	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the jol Communications Coordi Certificated Personnel S	inator General Fund 1000-1999:
		parent community to maintain, create rams that reflect community values.	LEA	X All OR: Low Income pupils English Learners	Embedded within the jol Communications Coord Certificated Personnel S	inator General Fund 1000-1999:

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		_ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
English Learner Lead Specialists will work with specialists to create programs that target parent involvement.	Elementar y	_ All OR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	English Learner Lead Specialists Stipends (EIA Funded) 1000-1999: Certificated Personnel Salaries Supplemental 2,800 Parent Outreach Specialist 1000-1999: Certificated Personnel Salaries Supplemental 60,000
Increase awareness and understanding of district wide goals and initiatives.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of the Communications Coordinator General Fund 1000-1999: Certificated Personnel Salaries Base 10,000
Community Conversations for Spanish-speaking, Low-Income or VTP families at elementary schools to welcome them and inform them about resources on site so that they become more engaged in whole school activities.	Elementar y	All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Food, childcare, teachers, flyers/mailings (4 events at each site) 5000-5999: Services And Other Operating Expenditures Supplemental 5,000
Provide current site based personnel resources to communicate effectively with families. Examples of these services include but are not limited to translation services at the site and district, home visits, one on one translators and web resources.	LEA	All_ OR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient	EL Specialist (Embedded within English Learner Department) (EIA Funding) 1000-1999: Certificated Personnel Salaries Base 50,000

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		Other Subgroups: (Specify)	
		AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
		LCAP Year 2: 2016-17	
Expected Annual Enhancing home school connection, w Measurable Quality of home school connection. PA Outcomes:	hich researd	ch suggests supports studer rease satisfaction by 5% or	nt engagement. Results from the strategic survey will indicate nce baseline data is collected.
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Communication officer will monitor communications through parent surveys, website interaction and parent input	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded within the job responsibilities of the Communications Coordinator 1000-1999: Certificated Personnel Salaries Base 18,031
Utilize input from parent community to maintain, create and support programs that reflect community values.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded within the job responsibilities of the Communications Coordinator 1000-1999: Certificated Personnel Salaries Base 18,031
		_ All	

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		_	
		OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
		All OR: _Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
	L	CAP Year 3: 2017-2018	
Expected Annual Enhancing home school connection, w Measurable Quality of home school connection. PA Outcomes:			nt engagement. Results from the strategic survey will indicate ice baseline data is collected.
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Communication officer will monitor communications through parent surveys, website interaction and parent input.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded within the job responsibilities of the Communications Coordinator (General Fund) 1000-1999: Certificated Personnel Salaries Base 18,031
Utilize input from parent community to maintain, create and support programs that reflect community values.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent	Embedded within the job responsibilities of the Communications Coordinator 1000-1999: Certificated Personnel Salaries Base 18,031

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		•	Fage 72 01 147
		English proficient _ Other Subgroups: (Specify)	
Create a robust web presence, including an update of the district website and use of social media	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Web Designer/Developer 5000-5999: Services And Other Operating Expenditures Base 50,000
Increase awareness and understanding of district wide goals and initiatives.	LEA	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded within the job responsibilities of the Communications Coordinator. 1000-1999: Certificated Personnel Salaries Base 18,031
English Learner Lead Specialists will work with specialists to create programs that target parent involvement.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	English Learner Lead Specialists Stipends (EIA Funded) 1000-1999: Certificated Personnel Salaries Supplemental 2,800 Supplement Parent Outreach Specialist at Palo Alto High School for VTP students (EIA Funded) 2000-2999: Classified Personnel Salaries Supplemental 15,000

	State F	Priority 8: Other Pupil Outcomes	3			Related State and/or Local Priorities:
	SP201	3-A1: Differentiate the education	1 _ 2 _ 3 _ 4 _ 5 _ 6 _ 7 _ 8 <u>X</u>			
		mastery for every student.	COE only: 9 _ 10 _			
GOAL 13:		3-A3: Significantly raise the acation, access and support.	hievement of histor	ically underserved students I	by ensuring equity of	Local : Specify
		3-A1.3: Strengthen the use of poom for students at risk of low p				
Identified	Need :	Other Pupil Outcomes (Pupil of Code section 51220, as applications)		ject areas described in Ed C	code section 51210 and s	ubdivision (a) to (i), inclusive of Ed
Goal App	lies to:	Schools: All schools				
			students			
				LCAP Year 1: 2015-16		
Expected Measu Outco	ırable	Students will receive continue performance on assessments Baseline data will increase by	. Sites will monitor of			improve learning and future I assessments to create baseline data.
		·	0	Pupils to be served within		Dodostod
		Actions/Services	Scope of Service	identified scope of service		Budgeted Expenditures
				Embedded in the salaric Certificated Personnel S	es of the site staff. 1000-1999: Salaries Base 220,264	
	students	re the Physical Fitness Test (Pl s in grades 5, 7 and 9 with key	5th, 7th, 9th grades	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient	Research, Assessment PE teachers, PE Coord	b responsibilities of Director of and Evaluation, site administrators, inator, and the PAUSD Health Council. Personnel Salaries Supplemental

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		_ Other Subgroups: (Specify)	
Evaluate performance of students on district-wide local assessments.	LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of the Educational Services team and site administrators 1000-1999: Certificated Personnel Salaries Supplemental 94,585
		LCAP Year 2: 2016-17	
Expected Annual Students will receive continued feedbar Measurable performance on assessments. Outcomes:	ick about the	eir progress on local assess	ments and evaluations to improve learning and future
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Monitor semester grades of students enrolled in intervention programs.	Secondar y Sies	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in the salaries of the site staff. 1000-1999: Certificated Personnel Salaries Base 220,264
Evaluate and share the Physical Fitness Test (PFT) results of students in grades 5, 7 and 9 with key stakeholders	Secondar y Sites	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of Director of Research, Assessment and Evaluation, site administrators, PE teachers, PE Coordinator, and the PAUSD Health Council. 1000-1999: Certificated Personnel Salaries Base 94,585
Evaluate performance of students on district-wide local assessments	LEA	<u>X</u> All	Embedded within the job responsibilities of the Educational

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		OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Services team and site administrators 1000-1999: Certificated Personnel Salaries Base 94,585
	L	CAP Year 3: 2017-2018	
Expected Annual Students will receive continue Measurable performance on assessments Outcomes:	ed feedback about the		ments and evaluations to improve learning and future
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Monitor semester grades of students enrolled in intervention programs.	Secondar y Sites	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Embedded in the salaries of the site staff. 1000-1999: Certificated Personnel Salaries Base 220,264
Evaluate and share the Physical Fitness Test (Presults of students in grade 5, 7 and 9 with key stakeholders.	FT) LEA	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Embedded within the job responsibilities of Director of Research, Assessment and Evaluation, site administrators, PE teachers, PE Coordinator, and the PAUSD Health Council. 1000-1999: Certificated Personnel Salaries Base 94,585
Evaluate performance of students on district-wid assessments	le local LEA	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent	Embedded within the job responsibilities of the Educational Services team and site administrators. 1000-1999: Certificated Personnel Salaries Base 94,585

	English proficient _ Other Subgroups: (Specify)	Page 76 of 147
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					Related State and/or Local Priorities:
GOAL 14:					COE only: 9 _ 10 _
					Local : Specify
Identified Need:					
Goal Applies to:	Schools:				
	Applicable Pupil Subgroups:				
			LCAP Year 1: 2015-16		
Expected Annual Measurable Outcomes:					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures
	_		LCAP Year 2: 2016-17		
Expected Annual Measurable Outcomes:					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures
LCAP Year 3: 2017-2018					
Expected Annual Measurable Outcomes:	 				
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures

				Related State and/or Local Priorities:
GOAL 15:				COE only: 9 _ 10 _
				Local : Specify
Identified Need:				
Goal Applies to:	Schools:			
	Applicable Pupil Subgroups:			
			LCAP Year 1: 2015-16	
Expected Annual Measurable Outcomes:				
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
	_		LCAP Year 2: 2016-17	
Expected Annual Measurable Outcomes:				
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
		L	CAP Year 3: 2017-2018	
Expected Annual Measurable Outcomes:	 			
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures

Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Original GOAL 1 from prior year LCAP: SP2013-C: Create an exce most talented staff and sup SP2013-A3.4: Increase and access to the general educ English Learners, underrep SP2013-C3: Ensure strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of comparison of the strong that reflect the diversity of the strong that reflect the diversity of the strong that reflect the	Related State and/or Local Priorities: 1 X 2 3 4 5 6 7 8 COE only: 9 10 Local: Specify			
Goal Applies to: Schools: All school Applicable Pupil Subgroups:	All Students			
Expected All students will be enrolled in classes with highly-qualified credentialed teachers. Measurable Outcomes: The quality of the instructional experience will continue to be enhanced for students as staff engage in high quality professional development opportunities. Actual Annual Measurable Outcomes: Outcomes: Actual Annual Measurable Outcomes: Outcomes:				
	LCAP Ye	ear: 2014-15		
Planned Act	ions/Services	Actual Actions/Services		
	Budgeted Expenditures		Estimated Actual Annual Expenditures	
PAUSD will use State BTSA Accreditation Cycle to monitor	Director 1000-1999: Certificated Personnel Salaries Base 67,345	Beginning Teacher Support and Assessment program accredited by the	Director 1000-1999: Certificated Personnel Salaries Base 66,446	
Professional growth of new teachers. BTSA Director and Coordinator will participate in PD to increase awareness of LCAP coordination	Coordinator 1000-1999: Certificated Personnel Salaries Base 53,235	state, no recommendations. New Teacher Equity Trainings in Year 2 implementation.	Coordinator 1000-1999: Certificated Personnel Salaries Base 60,513	
		New Teacher Trainings focus on minority and EL achievement.		
		Trainings are expanding beyond new		

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		teachers. SIOP, GLAD, Identity Safety trainings offered	
Scope of Service _All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
The BTSA program will use the Portfolio Review process to monitor growth and guide implementation practices. BTSA coaches and BTSA Coordinator will deliver CA teaching standards that target LCFF groups through BTSA program	BTSA Coaches 1 FTE 1000-1999: Certificated Personnel Salaries Base 114,000	Implementation of EL Master plan	BTSA Coaches 1 FTE 1000-1999: Certificated Personnel Salaries Base 125,889
Scope of Service All		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Staff will monitor hiring practices and use the state accountability system Dataquest to check for goals of increasing the reflection of diversity of PAUSD staff	Embedded within the Human Resources department 1000-1999: Certificated Personnel Salaries Base 25,290	100% of our 786 teachers hold CTC teaching credentials. 99% are Highly Qualified Teachers. 1% of the teachers have Board approved Local Assignment Options.	1000-1999: Certificated Personnel Salaries Base 25,290

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DALION III II II II II III		T	1 age 62 of 147
PAUSD will attend recruitment fairs with a diverse representation of staff.		The ethnic diversity of our newly hired certificated staff for the 2014-15 school year was: Asian: 19% Asian-Indian: 1% Black: 3% Hispanic: 12% Other: 5% White: 59% The ethnic diversity of our overall certificated staff in 2014-15 is: Asian: 11.2% Asian-Indian: 1.9% Black: 2.4% Hispanic: 7.3% Other: 2.3% White: 73.5% ELD Instructions at all levels, all schools have designated EL Coordinator/Specialist	
Scope of Service AllOR:Low Income pupils		Scope of LEA Service X All OR: Low Income pupils	
_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Staff will participated in 18 hours of PD every two years	PD Stipends (PD Budget) 1000-1999: Certificated Personnel Salaries Base 405,300	Records in My Learning Plan for participation from June 1-present. PD will be aligned to district, site and individual goals.	1000-1999: Certificated Personnel Salaries Base 405,300
Scope of Service		Scope of LEA Service	

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All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Training for Instructional Aides	Professional Development (PD Budget) 2000-2999: Classified Personnel Salaries Base 3,000	LEA For special education aides, change to contract, agendas from SDDs in August, Oct. and Feb. For all classified, Feb. 12 workshops. Plans in progress for classified PD workshops around Writing Workshop and math for spring 2015.	2000-2999: Classified Personnel Salaries Base 3,000
Scope of Service _All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service All OR:Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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Newly hired teachers will complete the PAUSD BTSA accreditation process with a professional development focus on English Learning learners and students who qualify for LCFF.	BTSA Coaches, 1.0 FTE (BTSA funding) 1000-1999: Certificated Personnel Salaries Supplemental 114,000 Substitute Days (PD funding) 1000-1999: Certificated Personnel Salaries Supplemental 26,000 Professional consultant (EIA funding) 5800: Professional/Consulting Services And Operating Expenditures Supplemental 33,000		stipends (8 stipends @ 1400) 1000- 1999: Certificated Personnel Salaries Supplemental 11,200
Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service LEA All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
English Learner Coordinator will implement English Learner Master Plan, including new secondary reclassification criteria. Link to EL Master Plan http://pausd.org/parents/programs/Eng lishLearner/ New English Language Development standards were adopted in January 2013. The new test will be available in 2014-15 and will be replacing the CELDT. The DELAC committee will be revising the EL Master plan to align with the new standards and test.	English Learner Coordinator (EIA funding) 1000-1999: Certificated Personnel Salaries Supplemental 25,772		1000-1999: Certificated Personnel Salaries Title III 36,545

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Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Provide ELD instruction at all levels	11 ELD Teachers (General Fund) 1000-1999: Certificated Personnel Salaries Base 1,254,000		1000-1999: Certificated Personnel Salaries Base 1,384,779
Scope of Service All		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?			

Original State Priority 1: Basic (Instru GOAL 2 from prior SP2013-D1: Optimize the u year LCAP:	Related State and/or Local Priorities: 1 X 2 3 4 5 6 7 8 COE only: 9 10 Local: Specify		
Goal Applies to: Schools: All school Applicable Pupil Subgroups:	SAll students		
	with CCSS aligned curriculum materials by learning skills: critical thinking, ation, creativity and content mastery.	Actual All sites participated in CC Annual attendance. Measurable Outcomes:	SS alignment training, with 90% staff
	LCAP Ye	ear: 2014-15	
Planned Action	ons/Services	Actual Actions	s/Services
	Budgeted Expenditures		Estimated Actual Annual Expenditures
Prioritize purchasing based on analysis of need of instructional materials, developing subject area adoption cycle and related budget to purchase instructional materials in Years 2 and 3.	Embedded in the job responsibilities of Educational Services Department Purchase Materials 1000-1999: Certificated Personnel Salaries Base 95,000	Step Up to Writing as a supplemental resource.	1000-1999: Certificated Personnel Salaries Title II 94,585 4000-4999: Books And Supplies Title II 25,000
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of LEA Service X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	

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Survey sites annually to determine need of instructional materials for all students.	Embedded in the job responsibilities of Educational Services Department 1000-1999: Certificated Personnel Salaries Base 95,000		1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service		Scope of Service	
OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Scope of Service AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Purchase state approved English language development (ELD) instructional materials and resources.	Instructional materials, online programs (EIA Funding) 4000-4999: Books And Supplies Supplemental 25,000		4000-4999: Books And Supplies Title II 25,000
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster Youth		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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		1 490 00 01 111
_ Redesignated fluent English proficient _ Other Subgroups: (Specify)		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?		

Original GOAL 3 from prior year LCAP: SP2013-D: Optimize use of physical and financial capac strong community partnerships SP2013-D1: Optimize the under the under the strong community partnerships SP2013-D1: Optimize use of physical and strong community partnerships SP2013-D1: Optimize use of physical and strong community partnerships strong community strong community partnerships strong community partnerships strong community partnerships strong community strong comm	Related State and/or Local Priorities: 1 X 2 3 4 5 6 7 8 COE only: 9 10 Local: Specify		
Applicable Pupil Subgroups:	All students		
Expected All students will experience Annual Measurable Outcomes:	ce a conducive learning environment.	Actual Strategic Parent and Stu satisfaction with sites and Outcomes:	dent surveys indicated high levels of district overall.
	LCAP Ye	ear: 2014-15	
Planned Action	ons/Services	Actual Action	
	Budgeted Expenditures		Estimated Actual Annual Expenditures
Inspect and assess all district buildings as required to ensure compliance with applicable standards and codes.	Components needing repair/replacement shall be identified by building and associated costs generated. 2000-2999: Classified Personnel Salaries Base 137,000		2000-2999: Classified Personnel Salaries Base 136,860
Scope of Service		Scope of LEA Service	
All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Routine and preventative maintenance inspections to protect building interior	Preventative maintenance for		2000-2999: Classified Personnel

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components.	interior components to mitigate moisture intrusion, ensure clean, sanitary, and safe environment 2000-2999: Classified Personnel Salaries Base 137,000		Salaries Base 136,860
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Provide maintenance of landscaping activities to ensure a reasonable appearance.	Ongoing maintenance of landscaping to provide safety and reasonable appearance 2000-2999: Classified Personnel Salaries Base 1,200,000		2000-2999: Classified Personnel Salaries Base 1,169,904
Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service LEA LEA LEA LOR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
All building systems, including electrical, plumbing, HVAC, data, fire, security, and signage shall be inspected and deemed acceptable by recognized industry standards for each system	Components needing repair/replacement shall be identified by building and associated costs generated 2000-2999: Classified Personnel Salaries Base 45,000		2000-2999: Classified Personnel Salaries Base 41,077

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Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Scope of Service All	
This is addressed in Section 3: Actions for All students		
Scope of Service All	All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?		

				_	
Original GOAL 4	State Priority 2: Conditions of	of Learning (CCSS; all)		Related State and/or Local Priorities:	
from prior year	SP2013-A2: Ensure post-se improving feedback for stude sites, grades, and courses.	COE only: 9 _ 10 _			
		mmon Core State Standards with an en cation, collaboration, and technological		Local : Specify	
	SP2013-C1: Foster a culture community of learners.	e of relevant and effective professional	growth among all staff to develop a		
	SP2013-E2.2: Improve verting skills and content	cal and horizontal alignment on acader	mic rigor, grading, and cultivation in core		
Goal Appl	ies to: Schools: All school Applicable Pupil Subgroups:	S All students			
Annual Measurab	Expected Students will receive high quality and increasingly consistent Annual curriculum, instruction, and grading practices across like courses Measurable Outcomes: Actual The homework policy was implemented in 2014-15, alignment with grading is embedded in site PLC work and is making progress. Outcomes:				
		LCAP Y	ear: 2014-15		
	Planned Action	ons/Services	Actual Action	s/Services	
		Budgeted Expenditures		Estimated Actual Annual Expenditures	
implement	and actions from CCSS tation plan to evaluate towards CCSS tation.	Embedded in salaries of district administrators in the Educational Services department 1000-1999: Certificated Personnel Salaries Base 95,000	CCSS Survey (from Janine)	1000-1999: Certificated Personnel Salaries Base 94,585	
developme focus grou surveys to subseque	eack from professional ent evaluations, teacher ups, and annual teacher o gather data and inform nt updates to CCSS tation plan.		agendas, PD attendance in and out of district—from stipend forms and MLP) Secondary Professional Learning Day Agendas 2/12/15 Secondary Site-Based Professional Learning Day October 2014		

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Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Use current systems of teacher collaboration and professional learning to implement the CCSS Implementation Plan for vertical and horizontal alignment (e.g., Middle School Teams, Grade Level Collaboration, High School Department Meetings).	Embedded in certificated teacher salaries for regular contracted time; CCSS budget for PD that occurs outside of the contracted day 1000-1999: Certificated Personnel Salaries Base 63,000	Secondary Steering committee agendas Release days for alignment work (writing focused for elementary and department focused for secondary) Austin Buffum, PLC work to strengthen collaboration, common release time for elementary teachers	1000-1999: Certificated Personnel Salaries Base 63,000
Scope of Service		Scope of LEA Service	
All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		X_All	
Administrators provide opportunities and support collaboration efforts by ensuring time and structures are provided (e.g., Steering Committees, Instructional Supervisor meetings,	Embedded in teacher and administrator salaries 1000-1999: Certificated Personnel Salaries Base 95,000	WASC reports identified restructuring time as a goal moving forward Work with Guiding Coalitions to build capacity Elementary restructured common	1000-1999: Certificated Personnel Salaries Base 94,585

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Department and grade level meetings)		planning time Elementary Inquiry Groups (Writing, Math, STEAM, Kinder Math)	
Scope of Service _All OR: Low Income pupils		Scope of LEA Service X All OR: Low Income pupils	
_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
District CCSS Implementation Plan to be updated annually.	Embedded in administrative salaries of Educational Services 1000-1999: Certificated Personnel Salaries Base 95,000	Will be updated in spring 2015, based on survey data (CCSS feedback survey and secondary PD interest survey)	1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Site-based professional development plans will include a focus on deepening understanding of CCSS all teachers each year Scope of Service	Embedded in school site budgets 1000-1999: Certificated Personnel Salaries Base 100,000	Site based PD agendas, PDC (elementary), SPSA and WASC reports, trainings at individual sites provided by the TOSA Team Scope of Service	1000-1999: Certificated Personnel Salaries Base 101,906
L		L	

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All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
This is addressed in Action 3: Actions for All Students		
Scope of Service AllOR:Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?		

GOAL 5	State Priority 2: Conditions of SP2013-A1.1: Increase small challenge all students to ensign SP2013-A3.4 Increase and access to the general education English Learners, underrepring state of the state	Related State and/or Local Priorities: 1 _ 2 X 3 _ 4 _ 5 _ 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify		
Goal Appli	es to: Schools: All school Applicable Pupil Subgroups:	EL Students		
Expected Annual Measurab Outcome	Assessments. EL instruction	prepared for Smarter Balanced tion will be aligned with CCSS.	Actual Annual Measurable Outcomes: PAUSD met Title 3 AMAC	O goals one and two. All EL students alance Assessments.
			ear: 2014-15	
	Planned Acti	ons/Services	Actual Action	
		Budgeted Expenditures		Estimated Actual Annual Expenditures
	dressed in Section 3: Students in the LCFF			
Scope of Service	LEA		Scope of LEA Service	
X English Foster Y Redesig proficient			All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Update EL from EL S	. Master plan using input pecialists	1000-1999: Certificated Personnel Salaries Supplemental 13,000	EL Specialists at all sites working with small groups in classrooms	1000-1999: Certificated Personnel Salaries Title III 13,000

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		EL Secondary classes are an average of 15.	
Scope of Elementary Service		Scope of Service Elementary	
All_ OR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All OR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Expand Guided Language Acquisition Development and SIOP training opportunities	5000-5999: Services And Other Operating Expenditures Title II 130,000	GLAD training took place May 2015 at Fairmeadow Elementary. SIOP Training Identity Safety training New Teacher Trainings include model lesson in another language to emphasize best practices for EL students.	5000-5999: Services And Other Operating Expenditures Title II 125,889
Scope of Service		Scope of Service	
All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Scope of Service		All_ OR: _ Low Income pupils	

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OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Scope of Service All	_All OR: _Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?		

Original GOAL 6 from prior year LCAP: State Priority 7: Conditions SP2013-A1.1: Increase sm challenge all students to en classroom for students at ri	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 _ 5 _ 6 _ 7 X 8 _ COE only: 9 _ 10 _ Local : Specify				
Goal Applies to: Schools: All elements Applicable Pupil Subgroups:	All students				
	Annual needs will allow support students in reaching content mastery. Measurable to the director position being unfilled for over six months.				
	LCAP Y	ear: 2014-15			
Planned Act	tions/Services	Actual Actions/Services			
	Budgeted Expenditures		Estimated Actual Annual Expenditures		
Use RTI to identify and offer strategic support to struggling students	Rtl coaches salaries (CCSS Budget) 1000-1999: Certificated Personnel Salaries Base 65,000 RTI TOSA (50% salary - EIA)	All K-5 elemetary schools submitted a comprehensive RTI Plan. Mid Year and Year End check-ins validated implementation and documented individual progress. Title One schools use funds for reading specialists.	1000-1999: Certificated Personnel Salaries Base 62,945		
Scope of Elementary Service	-	Scope of Service Elementary			
X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English		X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient			

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proficient _ Other Subgroups: (Specify)		_ Other Subgroups: (Specify)	
All elementary students will continue to be provided access to a wide range of courses including library-media, music, pe, and art provided by specialists.	Music Teacher Specialists (general fund) 1000-1999: Certificated Personnel Salaries Base 1,600,000 Spectra Art (PIE?) 2000-2999: Classified Personnel Salaries Base 75,000 PE Teachers (General fund)	2014-2015 Elementary Prep Schedule	Music Teachers 1000-1999: Certificated Personnel Salaries Base 1,764,488 Spectra Arts 2000-2999: Classified Personnel Salaries Base 75,000
Scope of Service All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Primary language tutors are provided to students to ensure access to all curriculum.	2000-2999: Classified Personnel Salaries Supplemental 80,000	Primary language tutors are provided K-12.	2000-2999: Classified Personnel Salaries Supplemental 80,000
Scope of Service All OR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service All OR: _X Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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Provide access to summer school to enable students to extend learning beyond the regular school year.	1000-1999: Certificated Personnel Salaries Supplemental 200,000 2000-2999: Classified Personnel Salaries Supplemental 100,000	Elementary Summer School Program (STEAM) offered to all low income students. Middle School Programe being redesigned with support from Silicon Valley Foundation High School-Credit Recovery Program.	1000-1999: Certificated Personnel Salaries Supplemental 200,000 2000-2999: Classified Personnel Salaries Supplemental 100,000
Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Continue to support high quality literacy instruction through partnership with Teachers College.	Professional Development (CCSS budget through May 2015, PD budget from there) 5000-5999: Services And Other Operating Expenditures Base 100,000	Writing Institutes July 2013, July 2014, Feb. 2015 Two Project Schools (Hays and Palo Verde), Principal workshops, July 2013 and September 2014, Board Report (Oct, 2014 for data, budget, feedback, etc.) Site based Literacy TOSA support: whole staff, grade level, individual, evidence in TOSA tracker, TOSA records Principal Training sessions with TC (Lori Pessah)	5000-5999: Services And Other Operating Expenditures Base 100,000
Scope of Service AllOR:		Scope of Service All OR:	

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_ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Targeted instructional support in literacy and mathematics for Low Income students	Supplemental funding for four Title 1 Schools; Reading specialists (EIA Funding) 1000-1999: Certificated Personnel Salaries Title I 150,000		1000-1999: Certificated Personnel Salaries Title I 217,000
	Supplemental funding for four Title 1 Schools; Instructional Aides (EIA Funding) 2000-2999: Classified Personnel Salaries Title I 50,000		
Scope of Service		AII 	
All_OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Primary language tutors are provided to students to ensure access to all curriculum. (K-8)	Personnel costs (EIA Funding) 2000-2999: Classified Personnel Salaries Supplemental 80,000	Elementary newcomer students are provided appropriate language tutors. Schedules of tutors.	2000-2999: Classified Personnel Salaries Title III 80,000
Scope of Service		Scope of Service	
All OR: _ Low Income pupils _ English Learners _ Foster Youth		All OR: _ Low Income pupils _ English Learners _ Foster Youth	

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_ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
After school EL intervention at Hays, Escondido and Fairmeadow	Personnel costs (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 15,750		1000-1999: Certificated Personnel Salaries Supplemental 15,750
Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		AllOR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
After school Homework Club at Barron Park for Low Income students	Personnel costs (site funds) 1000-1999: Certificated Personnel Salaries Supplemental 13,000		1000-1999: Certificated Personnel Salaries Supplemental 13,000
Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?			

GOAL 7				Related State and/or Local Priorities:
year challenge all s	year challenge all students to ensure core content mastery.			COE only: 9 _ 10 _
SP2013-A2 - E improving feed	LCAP: SP2013-A2 - Ensure post-secondary preparation by implementing the Common Core State Standards, improving feedback for students, and increasing consistency in curriculum, grading, and homework across sites, grades, and courses.			Local : Specify
SP2013-A1.2: models, e.g. o	Develop and nline/hybrid le	or build upon existing range of curricula arning that provide flexibility and engago	ar options and evidence-based delivery e students' diverse talents and interests.	
access to the	general educa	mprove job-embedded professional devition curriculum for historically underservesented minority groups and low income	ved populations (e.g. special education,	
 	Terman M Gunn Hig Palo Alto	ddle School Iiddle School		
Annual opportunitie Measurable Struggling	s to access e students will b	ater academic success and increased ngaging and rigorous courses. enefit from increased targeted support identified needs.	Actual Annual Measurable Outcomes: Summer Bridge and RISE student enrollment and a	E Up programs saw an increase in ttendance by 5%.
		LCAP Ye	ear: 2014-15	
	Planned Actions/Services Actual Action			
		Budgeted Expenditures		Estimated Actual Annual Expenditures
Monitor semester grades enrolled in intervention pr		Embedded in counselor and administer salaries	Students transitioning from 8th to 9th grade are monitored and offered Summer Bridge course to promote	1000-1999: Certificated Personnel Salaries Base 110,132

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Create support structures at the middle school level to prepare students to reach the A-G graduation requirements, with a focus on World Languages and mathematics coursework.	1000-1999: Certificated Personnel Salaries Base 112,000	summer learning. All intervention programs monitor attendance and growth District AVID TOSA hired to facilitate meetings and PD Counselor / student meetings. Instructional Supervisors (Dept. Heads) rewrote content of Middle and High School math courses to align with CCSS. New course names to align with CCSS. AVID and DreamCatchers parent & student information nights. Middle School parent/student information nights with Spanish translators.	
Scope of Secondary Service X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Secondary X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Co-teaching classrooms, push-in models using literacy, math and English learner specialists, common preparatory periods, instructional coaching and PLC groups will be implemented using current and new systems of collaboration.	Embedded in teacher and administrator salaries 1000-1999: Certificated Personnel Salaries Base 629,000	Master Schedule at Middle and High Schools. Staffing - site administrators.	1000-1999: Certificated Personnel Salaries Base 629,000

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Scope of Secondary Service		Scope of Service	
X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
School RTI coaches work with teachers in identifying needs to guide	RTI Coaches (EIA)	Principals	\$0.00
efforts to ensure access to rigorous course work.		Need to study the shift in use of these FTE's at the sites.	
		Not implemented in 14-15	
Scope of Secondary Service		Scope of Secondary Service	
X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Review and share data on achieving academic competence on AP participation and successful AP participation with counselors, teachers and community annually.	Embedded in salaries for Director of Assessment and Coordinator of Student Services 1000-1999: Certificated Personnel Salaries Base 130,000	Director of Research and Assessment hired in February and will provide updates. Reading Enhancement offered at all	1000-1999: Certificated Personnel Salaries Base 130,000
Provide counselors with training for advising students about AP course options.	Embedded in teacher and administrator salaries	three middle schools.	

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Monitor the progress of students enrolled in AP courses and provide opportunities for support, both in and out of class.			
Scope of Secondary Service		Scope of Secondary Service	
X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Exploring/increasing variety of curricular options available to students Examine lane consistency across high schools, and in particular its affects on A-G coursework.	Embedded in the salary of the Director of Secondary Education; the instructional supervisors and the Educational Services team. 1000-1999: Certificated Personnel Salaries Base 95,000	WASC 6-year plan at each high school, presented to Board of Education (BOE) on 2/10/15. Hanover Study in progress. New courses presented to the Board of Education. 9th Grade English study at Paly 2014-15. A-G graduation requirements. Reading Enhancement offered at all three middle schools	1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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Expand the middle and high school AVID programs to include: tutor training; AVID summer institute attendance for teachers and administrators; district professional development; staff to support AVID program districtwide	Embedded in the salaries of the AVID District Director and AVID staff at sites (AVID Budget, General Fund) 2000-2999: Classified Personnel Salaries Base 68,000 Non-Personnel costs allocated to the sites (AVID Budget) 5000-5999: Services And Other Operating Expenditures Base AVID Membership Fees (AVID Budget) 5000-5999: Services And Other Operating Expenditures Base College and career readiness program (survey, curriculum, student awards ceremony) (AVID Budget) 5000-5999: Services And Other Operating Expenditures Base AVID Summer Institute Training (PD Budget) 5000-5999: Services And Other Operating Expenditures Base		2000-2999: Classified Personnel Salaries Base 67,028
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Middle school after-school tutoring	Personnel costs (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 30,000		1000-1999: Certificated Personnel Salaries Supplemental 30,000

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Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		AllOR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Offer class entitled Reading Enhancement as a transition class from Read 180 to the mainstream grade-level English Class	Teacher salaries at middle school (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 20,000		1000-1999: Certificated Personnel Salaries Supplemental 25000
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Continue to support Read 180 as an intervention for secondary students; Monitor and coordinate Read 180 program	Read 180 Coordinator (EIA Funding) 1000-1999: Certificated Personnel Salaries Base 630,000		1000-1999: Certificated Personnel Salaries Base 125889
Scope of Service All OR:Low Income pupils		All OR: _ Low Income pupils _ English Learners _ Foster Youth	

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_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?		

Original GOAL 8 from prior year LCAP: State Priority 4: Pupil Outcomes (EL Reclassification) SP2013-A1: Differentiate the educational experience to effectively engage, appropriately challenge and ensure mastery for every student. SP2013-A3: Significantly raise the achievement of historically underserved students by ensuring equity of preparation, access and support.			Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 X 5 _ 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify	
Goal Appli	es to: Schools: All schools Applicable Pupil Subgroups:	sEL students		
Expected Annual Measurab Outcomes	they are reclassified.	r access to a variety of courses once		cate that PAUSD's reclassifcation rate ral guidelines, thus giving access to
		LCAP Ye	ear: 2014-15	
	Planned Action	ons/Services	Actual Actions/Services	
		Budgeted Expenditures		Estimated Actual Annual Expenditures
	dressed in Section 3: r students in the LCFF			
Scope of Service			Scope of Service	
_ English I _ Foster Y _ Redesig proficient	ome pupils Learners outh nated fluent English ubgroups: (Specify)		All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Scope of Service			Scope of Service	

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All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All _OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Scope of Service All		Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Scope of Service All		Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
CELDT aides Scope of Service _ All	2000-2999: Classified Personnel Salaries Supplemental 36,000	Scope of Service _ All	2000-2999: Classified Personnel Salaries Supplemental 36,000

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_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Scope of Service All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Students will be administered the CELDT	Short-term contracted personnel to administer the CELDT (July-Oct) (CCSS Funding with an increase of \$15,000 to train on the new test) 2000-2999: Classified Personnel Salaries Base 25,000	Teachers will be trained to administer the CELDT to all students.	Refer to CELDT aides 2000-2999: Classified Personnel Salaries Base 25,000
Scope of Service AIIOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service _All	
CELDT Training by state-approved provider	Registration costs (\$10,000 CCSS Funding) 5000-5999: Services And Other Operating Expenditures Supplemental 15,000	Joy Wenke from County Office hired to train.	5000-5999: Services And Other Operating Expenditures Supplemental 3,000

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Scope of Secondary Service		Scope of Secondary Service	
All OR: _ Low Income pupils X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Hire EL specialist at high school to target and monitor long-term EL and Reclassifed English Fluent Proficient (RFEP) students and reclassify English Learner Students	Palo Alto HS English Learner Coordinator (0.2 FTE) (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 20,000	Palo Alto EL Specialists.	1000-1999: Certificated Personnel Salaries Supplemental 25,177
Scope of Secondary Service		Scope of Secondary Service	
AllOR: OR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		All _OR: _ Low Income pupils _X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Academic Language Development (ALD) Class	Teacher Salaries at middle schools (General Fund)	ALD Class at all middle schools.	1000-1999: Certificated Personnel Salaries Base 75,000
(Focus on long-term ELs. Expand ALD courses at the middle school)	1000-1999: Certificated Personnel Salaries Base 40,000		
Scope of LEA Service		Scope of LEA Service	
_ All		_ All	

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OR: X Low Income pupils X English Learners X Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		OR: X Low Income pupils X English Learners X Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Provide professional learning opportunities for teachers (Equity workshops, Long-term EL conference, New Teacher Workshops, etc) for appropriate instructional strategies and support	Professional Development (PD Budget) 5000-5999: Services And Other Operating Expenditures Supplemental 45,000	Workshops (Equity, SIOP, GLAD, Identity Safety)	5000-5999: Services And Other Operating Expenditures Supplemental 11200
Scope of Service _All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?			

Original GOAL 9 from prior year LCAP: SP2013-A1: Differentiate the ensure mastery for every study and preparation, access and suppose of the second suppo	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 X 5 _ 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify				
Applicable Pupil Subgroups:	All students				
	Annual support and increased K-12 collaboration among staff. Measurable Meas				
	LCAP Ye	ear: 2014-15			
Planned Acti	ons/Services	Actual Action	s/Services		
	Budgeted Expenditures		Estimated Actual Annual Expenditures		
Work with school teams to support the implementation of a culture of PLCs to establish a consistent structure to support Rtl efforts K-12.	Hire consultant (Austin Buffum) (CCSS Budget) 5000-5999: Services And Other Operating Expenditures Base 50,000	Elementary teams were established (Guiding Coalitions) and they attended multiple PLC and RTI trainings through out the 2014-2015 year. TOSAs were formally trained to assist sites with their PLC work.	5000-5999: Services And Other Operating Expenditures Base 48,500		
Scope of LEA Service X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient		Scope of Service LEA LEA LEA LOR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)			

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_ Other Subgroups: (Specify)			, and the second
A comprehensive K-12 Rtl plan is developed and implemented.	Embedded within the salaries of the administrators in the Educational Services Department 1000-1999: Certificated Personnel Salaries Base 95,000	Elementary Plan continued implementation. K-5 has developed individual site plans and have fully implemented their plan objectives/mid year check ins were held with each site principal and the Director of Elementary Education and with the RTI TOSA. Secondary did not implement with fidelity.	1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service LEA LEA All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service LEA All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Each school team attends sessions, develops a school plan, provides site leadership and shares its work with all other school teams.	Professional Development (PD Budget)	Austin Buffum agendas Attendance logs for each training/ K-12 meetings and share out sessions about PLC RTI efforts /leadership team agendas and school site leadership team agendas.	\$0.00 0.00
Scope of Secondary X All OR: Low Income pupils English Learners Foster Youth		Scope of Secondary X All OR: Low Income pupils English Learners Foster Youth	

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_ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	1 age 110 01 147
Administer a college/career readiness survey, CampusReady, designed to target the four key areas of college success defined by Dr. David Conley from the Educational Policy Improvement Center (EPIC)	Contract with EPIC (CCSS Budget)	New Director of Research and Assessment hired in February.	\$0.00 0.00
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service All	
Scope of Service All OR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service All OR: X Low Income pupils X English Learners X Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Support and enhance the College Bound program at Barron Park Elementary School for Low Income students, EL learners and foster youth Scope of LEA Service	Supplemental compensation to certificated Barron Park teachers (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 65,000	Scope of LEA Service	1000-1999: Certificated Personnel Salaries Supplemental 67,000

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All OR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		All OR: X Low Income pupils X English Learners X Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Summer intervention programs (e.g., Rise Up Seniors, Summer Bridge, Rise Up Juniors) for Low-Income and foster youth	Supplemental compensation to certificated personnel (EIA Funding) 1000-1999: Certificated Personnel Salaries Supplemental 35,000		1000-1999: Certificated Personnel Salaries Supplemental 63,000
Scope of Secondary Service _All OR: X Low Income pupils _ English Learners X Foster Youth		Scope of Secondary Service All OR: X_Low Income pupilsEnglish Learners X_Foster Youth	
_ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
A-G Outreach College Counseling Support Programs for Low-Income students and foster youth	Supplemental compensation to certificated personnel*** (Approved New Funding ***- General Fund) 1000-1999: Certificated Personnel Salaries Supplemental 5,000		1000-1999: Certificated Personnel Salaries Supplemental 10,000
Scope of Service All OR: X_Low Income pupilsEnglish LearnersFoster Youth		Scope of Service Elementary All OR: X_Low Income pupilsEnglish LearnersFoster Youth	

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_ Redesignated fluent English proficient _ Other Subgroups: (Specify)		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Springboard to Kindergarten for Low- Income students	Personnel costs 1000-1999: Certificated Personnel Salaries Supplemental 55,000	Ongoing program	1000-1999: Certificated Personnel Salaries Supplemental 40,000
Scope of Secondary Service		Scope of Secondary Service	
X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Review data on students who achieve academic competence and successful AP participation with counselors annually, and provide counselors with training for advising students about AP course options.	Embedded in the salaries of the Educational Services administrators 1000-1999: Certificated Personnel Salaries Base 95,000		1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to			

goals?

Original GOAL 10 from prior year LCAP: SP2013-B1.1: Identify key across sites and monitor students of Sp2013-B1.1: Schools: All school Subgroups:	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 _ 5 X 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify			
Expected Annual Annual Measurable Outcomes: 1) Greater awareness and accountability regarding student attendance and reporting. 2) Higher engagement for students to better access the curriculum and feel connected to school. 3) Increase adult-student interactions and intervention for advocacy and engagement.				
		'ear: 2014-15		
Planned Act	ons/Services	Actual Action		
Expanded services to promote student attendance and connectedness for all students	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 95,000	Created the Attendance Collaborative	Estimated Actual Annual Expenditures 1000-1999: Certificated Personnel Salaries Base 94,585	

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Scope of Service X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	1 ago 12 f 01 1 f 1
Review and analyze all PAUSD student attendance; current systems and support services that promote student attendance and connectedness for all students.	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 95,000	Created the Attendance Collaborative Team to help provide support and strategies to improve attendance. The ACT committee meets monthly.	1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service LEA Service LEA All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Monitoring by District Office Administration of school site adherence to interventions to reduce truancy, daily parental contact, parent conferences with teachers, assigning appropriate disciplinary consequences, counseling referrals, attendance letters, referrals to Student Study Teams and site/district SARB meetings.	Embeded within the job responsibilities of Coordinator of Student Services, Associate Superintendent of Educational Services and site administrators 1000-1999: Certificated Personnel Salaries Base 95,000	Hired District Social Worker to oversee truancy.	1000-1999: Certificated Personnel Salaries Base 94,585

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Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Review student handbook, school websites and other communication tools and to ensure that they reflect consistent practices for implementation around Board Policy and Administrative Regulations related to attendance and clarity to stakeholders around expectations.	Embedded within the job responsibilities of Coordinator of Student Services, school clerks, central attendance staff, site administrators, District Nurse and Health Technicians 1000-1999: Certificated Personnel Salaries Base 95,000	Completed at the Secondary level	1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Training for key staff and attendance departments to align practices and consistently provide documentation about attendance notification. Implement Board attendance policy and develop consistent practices, training protocols for tracking and monitoring student attendance.	Embedded within the job responsibilities of Coordinator of Student Services, school clerks, central attendance staff, site administrators, District Nurse and Health Technicians 1000-1999: Certificated Personnel Salaries Base 95,000	Created the Attendance Collaborative Team to help provide support and strategies to improve attendance. The ACT committee meets monthly.	1000-1999: Certificated Personnel Salaries Base 94,585

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Scope of Service AllOR:Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Scope of Service AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service AllOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Offer information and resources regarding services in primary language. Provide culturally competent parent outreach and education around attendance in primary languages	Translation services from Primary Language Tutors (EIA Funding) 5000-5999: Services And Other Operating Expenditures Supplemental 50,000		5000-5999: Services And Other Operating Expenditures Supplemental 30,000
Scope of LEA Service AllOR: X Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficient		Scope of Service AllOR: X Low Income pupils X English Learners X Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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_ Other Subgroups: (Specify)			
Assess and determine the unique characteristics of the LCFF group of students that may impact school attendance, develop modules to support school engagement for students.	Embedded in the salaries of the Coordinator of Student Services 1000-1999: Certificated Personnel Salaries Base 95,000		1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service AllOR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service AllOR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
Provide enhanced services that promote school attendance and engagement as well as mental health services to LCFF students	Contracts with Community Agencies/YCS (General Fund) 5800: Professional/Consulting Services And Operating Expenditures Supplemental 15,000	Increased mental health services at elementary level. Renewed Youth Community Services Contract.	5000-5999: Services And Other Operating Expenditures Supplemental 13,925
Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Service LEA X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Provide services to promote student engagement and attendance (e.g., create a process or program that aims to identify "outside of school" issues	Salary for Social Worker (EIA Funding) 2000-2999: Classified Personnel Salaries Supplemental	Increased mental health services at elementary level. Renewed Youth Community Services Contract. Hired District Social Worker.	2000-2999: Classified Personnel Salaries Base 40,000

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Scope of Service AllOR:Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	10,0000 Interns*** (Newly approved funding*** through General Fund) 5800: Professional/Consulting Services And Operating Expenditures Supplemental 30,000	Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	2000-2999: Classified Personnel Salaries Base 60,000
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?			

GOAL 11 from prior year LCAP:	State Priority 6: School Clim SP2013-B2.2: Develop and SP2013-B2.1: Ensure school education, mentoring relation avenues for students to acce es to: Schools: All school Applicable Pupil Subgroups:	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 _ 5 _ 6 X 7 _ 8 _ COE only: 9 _ 10 _ Local: Specify		
Expected Annual guidelines and best practices around school safety and bullying Measurable Outcomes: 1) Continue to clarify and build understanding of new procedures, guidelines and best practices around school safety and bullying prevention for students, parents, staff and community at large. Outcomes: 1) Student Services Department hired a coordinator to monit Annual Measurable Outcomes: Outcomes:				
		LCAP Y	ear: 2014-15	
	Planned Action	ons/Services	Actual Action	s/Services
		Budgeted Expenditures		Estimated Actual Annual Expenditures
training pro interventio Continue t	onsistent practices and otocols around behavior in and support. To define and expand the Welcoming Schools	1000-1999: Certificated Personnel Salaries Base 140,000	Created the Attendance Collaborative Team and the Safe and Welcoming Schools Committee. Continued to facilitate LGBTQQ, Health Council committees. Hosted PD for staff, trainings, and Parent Ed nights.	1000-1999: Certificated Personnel Salaries Base 140,000
Scope of Service	LEA		Scope of LEA Service	
X All OR: _ Low Inco _ English I	ome pupils Learners		X All OR: Low Income pupils English Learners	

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Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		_ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Review CHKS, PARC'S, and Strategic Plan Survey regarding social emotional well being of all students.	1000-1999: Certificated Personnel Salaries Base 17,000	Provided and gathered data on Board reports Dec 2014 and January 2015	1000-1999: Certificated Personnel Salaries Base 16,861
Gather cumulative information on school environments-data, programs, training opportunities, etc. and evaluate needs and gaps.			
Scope of LEA Service		Scope of LEA Service	
X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Continue to provide mental health counseling and support services to all students	1000-1999: Certificated Personnel Salaries Base 17,000	Expanded Mental Health services at Elementary level. 3 session therapy referrals available to all students and PAUSD staff.	1000-1999: Certificated Personnel Salaries Base 16,861
Scope of LEA Service		Scope of LEA Service	
X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	

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Continue to provide guidance counseling and support services to all students	1000-1999: Certificated Personnel Salaries Base 17,000	Offered PD trainings on Feb and March 2015, retreat in August 2014, multiple 504 trainings, etc.	1000-1999: Certificated Personnel Salaries Base 16,861
Scope of LEA Service		Scope of LEA Service	
X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Draft and approve a Board Policy and Administrative Regulations on Bullying and student conduct.	1000-1999: Certificated Personnel Salaries Base 17,000	Finalized Board Policy and AR are up on PAUSD website.	1000-1999: Certificated Personnel Salaries Base 16,861
Scope of Service		Scope of Service	
All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Scope of Service LEA		Scope of Service LEA	
All OR: X Low Income pupils _ English Learners X Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All OR: X Low Income pupils _ English Learners X Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	

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Target outreach and academic support to Low Income students, as well as direct services to McKinney Vento and Foster Youth	Outreach academic support program*** (***Approved New Funding) 1000-1999: Certificated Personnel Salaries Supplemental 20,000	Continued to create systems of support to guide services to families.	1000-1999: Certificated Personnel Salaries Supplemental 16,861
Scope of Service All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?			

Original GOAL 12 from prior year LCAP: SP2013-A3.1: Write and implement an action plan with key stakeholders to examine and address processes, procedures, and cultural conditions that may serve as barriers to the high achievement of underserved students. SP2013-A3.2: Raise awareness of available resources to support student learning SP2013-E: Create a focused, transparent governance process that is a model of informed communication, evidence-based decision making, and clarity of responsibility between Board, District and Sites. SP2013-E1: Engender trust with the community through frequent, clear, transparent, and varied communication.				Related State and/or Local Priorities: 1 _ 2 _ 3 X 4 _ 5 _ 6 _ 7 _ 8 _ COE only: 9 _ 10 _ Local : Specify	
Goal Applies to:	: Schools: All schools Applicable Pupil Subgroups:	SAll students			
Expected Annual Supports student engagement. Measurable Outcomes: Enhancing home school connection, which research suggests supports student engagement. Actual Annual Measurable Outcomes: Actual District Social Worker hired social work interns to make home visits for targeted student groups (ELL, McKinney Vento, and foster youth.					
			ear: 2014-15		
	Planned Action			Actual Action	
		Budgeted Expenditures			Estimated Actual Annual Expenditures
communications	officer will monitor is through parent e interaction and	Embedded within the job responsibilities of the Communications Coordinator 1000- 1999: Certificated Personnel Salaries Base 19,000	created in Nove Recommendati June. Schoolog DELAC and EL expand to inclu information as v	ons will be ready by gy group activated. AC meetings will de parent ELD class well as other resources.	1000-1999: Certificated Personnel Salaries Base 18,031
Scope of Service	LEA		Scope of Service	LEA	

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X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		AllOR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Utilize input from parent community to maintain, create and support programs that reflect community values.	Embedded within the job responsibilities of the Communications Coordinator 1000-1999: Certificated Personnel Salaries Base 19,000	Parent programming is publicized through eNews (PTA newsletter for each school), Infinite Campus emails and voicemails, posting on the PAUSD website and district calendar, and in monthly "Max Mail" districtwide newsletter, and "News You Can Use" videos with Dr. McGee and press releases. If appropriate, materials are provided in multiple languages. Translation services for 12 languages available.	1000-1999: Certificated Personnel Salaries Base 18,031
Scope of LEA Service		Scope of LEA Service	
X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		X_AII OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Create a robust web presence, including an update of the district website and the use of social media.	Web Designer/Developer 2000- 2999: Classified Personnel Salaries Base 19,000		2000-2999: Classified Personnel Salaries Base 18,031
Scope of LEA Service		Scope of LEA Service	
<u>X</u> All		<u>X</u> All	

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OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	J
Increase awareness and understanding of district wide goals and initiatives.	Embedded within the job responsibilities of the Communications Coordinator 1000-1999: Certificated Personnel Salaries Base 19,000	Monthly "Max Mail" district newsletters and "News You Can Use" video updates along with Infinite Campus (IC) letters when immediate information is needed. Press releases and frequent posts on the district calendar and website are used as well. Community Conversations for VTP families A-G events in partnership with PASS and Dream Catchers.	1000-1999: Certificated Personnel Salaries Base 18,031
Scope of Service		Scope of Service	
All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
Scope of LEA Service All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficient		Scope of Service All OR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	

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_ Other Subgroups: (Specify)			1 age 100 01 147
English Learner Lead Specialists will work with specialists to create programs that target parent involvement.	English Learner Lead Specialists Stipends (EIA Funded) 1000-1999: Certificated Personnel Salaries Supplemental 2,800 Supplement Parent Outreach Specialist at Palo Alto High School for VTP students (EIA Funded) 2000-2999: Classified Personnel Salaries Supplemental 15,000		1000-1999: Certificated Personnel Salaries Supplemental 2,800
Scope of Service AllOR: X_Low Income pupils X_English Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		Scope of Service AllOR: X_ Low Income pupils X_ English Learners X_ Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Provide current site based personnel resources to communicate effectively with families. Examples of these services include but are not limited to translation services at the site and district, home visits, one on one translators and web resources.	EL Specialist (Embedded within English Learner Department) (EIA Funding) 2000-2999: Classified Personnel Salaries Supplemental 50,000		2000-2999: Classified Personnel Salaries Supplemental 12,588
Scope of LEA Service All OR: X Low Income pupils		Scope of Service All OR: X Low Income pupils	

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			1 490 107 01 117
 X English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify) Tinsley 		X English Learners _ Foster Youth _ Redesignated fluent English proficient X Other Subgroups: (Specify) Tinsley	
Community Conversations for Spanish-speaking, Low-Income or VTP families at elementary schools to welcome them and inform them about resources on site so that they become more engaged in whole school activities	Food, childcare, teachers, flyers/mailings (4 events at each site) 5000-5999: Services And Other Operating Expenditures Supplemental 5,000		5000-5999: Services And Other Operating Expenditures Supplemental 5,000
Scope of Service AllOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?			

Original GOAL 13 from prior year LCAP: SP2013-A1: Differentiate the ensure mastery for every students and suppreparation, access and suppreparation, access and suppreparation for students at rise	Related State and/or Local Priorities: 1 _ 2 _ 3 _ 4 _ 5 _ 6 _ 7 _ 8 X COE only: 9 _ 10 _ Local : Specify			
Goal Applies to: Schools: All school Applicable Pupil Subgroups:	SAll students			
Expected Annual Students will receive continued feedback about their progress on Annual Iocal assessments and evaluations to improve learning and future Measurable Outcomes: Actual Annual Students will receive continued feedback about their progress on Annual Students receive immediate feedback. Measurable Outcomes:				
	LCAP Ye	ear: 2014-15		
Planned Acti	ons/Services	Actual Action		
	Budgeted Expenditures		Estimated Actual Annual Expenditures	
Monitor semester grades of students enrolled in intervention programs.	Embedded in the salaries of the site staff. 1000-1999: Certificated Personnel Salaries Base 230,000		1000-1999: Certificated Personnel Salaries Base 220,264	
Scope of Secondary Service		Scope of Secondary Service		
X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)		
Evaluate and share the Physical Fitness Test (PFT) results of students	Embedded within the job		1000-1999: Certificated Personnel	

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in grades 5, 7 and 9 with key stakeholders	responsibilities of Director of Research, Assessment and Evaluation, site administrators, PE teachers, PE Coordinator, and the PAUSD Health Council. 1000-1999: Certificated Personnel Salaries Base 95,000		Salaries Base 94,585
Scope of Secondary X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)		Scope of Secondary X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	
Evaluate performance of students on district-wide local assessments	Embedded within the job responsibilities of the Educational Services team and site administrators 1000-1999: Certificated Personnel Salaries Base 95,000		1000-1999: Certificated Personnel Salaries Base 94,585
Scope of Service		Scope of Service	
All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)		AllOR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to			

goals?

Original GOAL 14			Related State and/or Local Priorities:		
from prior year LCAP:			COE only: 9 _ 10 _		
LCAP.			Local : Specify		
Goal Applies to: Schools: Applicable Pupil					
∫Subgroups:					
Expected Annual Measurable Outcomes:		Actual Annual Measurable Outcomes:			
	LCAP Ye	ar: 2014-15			
Planned Acti	ons/Services	Actual Actions/Services			
	Budgeted Expenditures		Estimated Actual Annual Expenditures		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?					

Original GOAL 15			Related State and/or Local Priorities:
from prior year LCAP:			COE only: 9 _ 10 _
LOAF.			Local : Specify
Goal Applies to: Schools: Applicable Pupil			
Subgroups:			
Expected Annual Measurable Outcomes:		Actual Annual Measurable Outcomes:	
	LCAP Ye	ear: 2014-15	
Planned Action	ons/Services	Actual Actions	s/Services
	Budgeted Expenditures	1	Estimated Actual Annual Expenditures
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?			

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated:

\$2.3 million

Palo Alto Unified School District estimated supplemental grant funding is \$2.3 million in 2015-16. This amount will increase to approximately \$2.4 million in 2016-17 and \$2.5 million in 2017-18. Palo Alto Unified will offer a variety of programs and supports specifically for English learners, low income students and foster youth. These include: ELD teachers at every level, targeted instructional support materials in literacy and mathematics, primary language tutors, partnerships with organizations to provide mentoring and tutoring for struggling students, after school tutoring and intervention programs, an expansion of the AVID program in middle schools and high schools, courses in READ 180, Reading Enhancement and Academic Language Development, professional learning, counseling support, summer interventions programs, Springboard for Pre-K, services in mental health and truancy prevention, and McKinney Vento programs to support homeless and foster youth.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

2.71 %

Palo Alto Unified School District is planning a 2.71% increase in services for low income, English Learner, RFEP and/or Foster Youth Students for 2015-16, and 2.78% for 2016-17, and 2.87% increase in 2017-18.

Palo Alto Unified will offer a variety of programs and supports specifically for English learners, low income students and foster youth. These include: ELD teachers at every level, targeted instructional support materials in literacy and mathematics, primary language tutors, partnerships with organizations to provide mentoring and tutoring for struggling students, after school tutoring and intervention programs, an expansion of the AVID program in middle schools and high schools, courses in READ 180, Reading Enhancement and Academic Language Development, professional learning, counseling support, summer interventions programs, Springboard for Pre-K, services in mental health and truancy prevention, and McKinney Vento programs to support homeless and foster youth.

Section 4: Expenditure Summary

Total Expenditures by Funding Source									
Funding Source	Annual Update Budgeted	Annual Update Actual	Year 1	Year 2	Year 3	Year 1-3 Total			
All Funding Sources	10,831,492.0	10,380,933.0	11,370,188.0 0	10,634,485.0 0	10,343,729.0 0	32,348,402.0 0			
	0.00	0.00	0.00	55,000.00	0.00	55,000.00			
Base	9,162,170.00	8,952,413.00	9,689,727.00	8,185,019.00	7,853,952.00	25,728,698.0 0			
Other	0.00	0.00	100,000.00	0.00	0.00	100,000.00			
Supplemental	1,339,322.00	811,501.00	1,490,600.00	2,304,605.00	2,399,916.00	6,195,121.00			
Title I	200,000.00	217,000.00	0.00	0.00	0.00	0.00			
Title II	130,000.00	270,474.00	54,200.00	54,200.00	54,200.00	162,600.00			
Title III	0.00	129,545.00	35,661.00	35,661.00	35,661.00	106,983.00			

Total Expenditures by Object Type									
Object Type	Annual Update Budgeted	Annual Update Actual	Year 1	Year 2	Year 3	Year 1-3 Total			
All Expenditure Types	10,831,492.0 0	10,380,933.0	11,370,188.0 0	10,634,485.0 0	10,343,729.0 0	32,348,402.0 0			
1000-1999: Certificated Personnel Salaries	8,113,492.00	7,912,071.00	8,587,674.00	8,231,784.00	7,524,528.00	24,343,986.0 0			
2000-2999: Classified Personnel Salaries	2,220,000.00	2,081,348.00	2,278,151.00	2,190,701.00	2,165,701.00	6,634,553.00			
4000-4999: Books And Supplies	25,000.00	50,000.00	0.00	0.00	0.00	0.00			
5000-5999: Services And Other Operating Expenditures	395,000.00	337,514.00	412,363.00	145,000.00	586,500.00	1,143,863.00			
5800: Professional/Consulting Services And Operating Expenditures	78,000.00	0.00	92,000.00	67,000.00	67,000.00	226,000.00			

Total Expenditures by Object Type and Funding Source								
Object Type	Funding Source	Annual Update Budgeted	Annual Update Actual	Year 1	Year 2	Year 3	Year 1-3 Total	
All Expenditure Types	All Funding Sources	10,831,492. 00	10,380,933. 00	11,370,188. 00	10,634,485. 00	10,343,729. 00	32,348,402. 00	
1000-1999: Certificated Personnel Salaries		0.00	0.00	0.00	55,000.00	0.00	55,000.00	
1000-1999: Certificated Personnel Salaries	Base	7,303,170.0 0	7,031,153.0 0	7,516,153.0 0	6,330,318.0 0	5,532,751.0 0	19,379,222. 00	
1000-1999: Certificated Personnel Salaries	Supplemental	660,322.00	519,788.00	998,660.00	1,773,605.0 0	1,918,916.0 0	4,691,181.0 0	
1000-1999: Certificated Personnel Salaries	Title I	150,000.00	217,000.00	0.00	0.00	0.00	0.00	
1000-1999: Certificated Personnel Salaries	Title II	0.00	94,585.00	37,200.00	37,200.00	37,200.00	111,600.00	

	Page 145 of 147 Total Expenditures by Object Type and Funding Source							
Object Type	Funding Source	Annual Update Budgeted	Annual Update Actual	Year 1	Year 2	Year 3	Year 1-3 Total	
1000-1999: Certificated Personnel Salaries	Title III	0.00	49,545.00	35,661.00	35,661.00	35,661.00	106,983.00	
2000-2999: Classified Personnel Salaries	Base	1,709,000.0 0	1,772,760.0 0	1,954,701.0 0	1,704,701.0 0	1,704,701.0 0	5,364,103.0 0	
2000-2999: Classified Personnel Salaries	Supplemental	461,000.00	228,588.00	323,450.00	486,000.00	461,000.00	1,270,450.0 0	
2000-2999: Classified Personnel Salaries	Title I	50,000.00	0.00	0.00	0.00	0.00	0.00	
2000-2999: Classified Personnel Salaries	Title III	0.00	80,000.00	0.00	0.00	0.00	0.00	
4000-4999: Books And Supplies	Supplemental	25,000.00	0.00	0.00	0.00	0.00	0.00	
4000-4999: Books And Supplies	Title II	0.00	50,000.00	0.00	0.00	0.00	0.00	
5000-5999: Services And Other Operating Expenditures	Base	150,000.00	148,500.00	168,873.00	100,000.00	566,500.00	835,373.00	
5000-5999: Services And Other Operating Expenditures	Other	0.00	0.00	100,000.00	0.00	0.00	100,000.00	
5000-5999: Services And Other Operating Expenditures	Supplemental	115,000.00	63,125.00	143,490.00	45,000.00	20,000.00	208,490.00	
5000-5999: Services And Other Operating Expenditures	Title II	130,000.00	125,889.00	0.00	0.00	0.00	0.00	
5800: Professional/Consulting Services And Operating Expenditures	Base	0.00	0.00	50,000.00	50,000.00	50,000.00	150,000.00	
5800: Professional/Consulting Services And Operating Expenditures	Supplemental	78,000.00	0.00	25,000.00	0.00	0.00	25,000.00	
5800: Professional/Consulting Services And Operating Expenditures	Title II	0.00	0.00	17,000.00	17,000.00	17,000.00	51,000.00	

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).

- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).

01-13-15 [California Department of Education]